OHL Group

Most relevant data for 2013

<table>
<thead>
<tr>
<th>Economic Data</th>
<th>2013</th>
<th>%</th>
<th>2012</th>
<th>%</th>
<th>Var. (%)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenue</td>
<td>3,684.2</td>
<td>100.0%</td>
<td>4,029.6</td>
<td>100.0%</td>
<td>-8.6%</td>
</tr>
<tr>
<td>Gross profit from operations (EBITDA)</td>
<td>1,215.1</td>
<td>33.0%</td>
<td>1,052.9</td>
<td>26.1%</td>
<td>15.4%</td>
</tr>
<tr>
<td>Net profit from operations (EBIT)</td>
<td>1,031.4</td>
<td>28.0%</td>
<td>829.8</td>
<td>20.6%</td>
<td>24.3%</td>
</tr>
<tr>
<td>Profit before taxes</td>
<td>627.9</td>
<td>17.0%</td>
<td>280.8</td>
<td>7.0%</td>
<td>123.6%</td>
</tr>
<tr>
<td>Net attributable profit</td>
<td>270.4</td>
<td>7.3%</td>
<td>1,005.5</td>
<td>25.0%</td>
<td>-73.1%</td>
</tr>
<tr>
<td>- Nonrecurring capital gains</td>
<td>0.0</td>
<td>-1,051.3</td>
<td>0.0</td>
<td>305.9</td>
<td></td>
</tr>
<tr>
<td>+ Provisions and others</td>
<td>0.0</td>
<td>305.9</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Net attributable recurring profit</td>
<td>270.4</td>
<td>7.3%</td>
<td>260.1</td>
<td>6.5%</td>
<td>4.0%</td>
</tr>
</tbody>
</table>

| Parent company net equity                         | 2,258.4 | 5.8% | 2,135.2 | 5.8% |          |

<table>
<thead>
<tr>
<th>Operating data</th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Sales Breakdown</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Concessions</td>
<td>513.8</td>
<td>13.9%</td>
<td>642.5</td>
<td>15.9%</td>
<td>-20.0%</td>
</tr>
<tr>
<td>Construction</td>
<td>2,669.9</td>
<td>72.5%</td>
<td>2,738.3</td>
<td>68.0%</td>
<td>-2.5%</td>
</tr>
<tr>
<td>Other activities</td>
<td>500.5</td>
<td>13.6%</td>
<td>648.8</td>
<td>16.1%</td>
<td>-22.8%</td>
</tr>
<tr>
<td>Total sales</td>
<td>3,684.2</td>
<td>100.0%</td>
<td>4,029.6</td>
<td>100.0%</td>
<td>-8.6%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>EBITDA Breakdown</th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Concessions</td>
<td>951.5</td>
<td>78.3%</td>
<td>749.0</td>
<td>71.1%</td>
<td>27.0%</td>
</tr>
<tr>
<td>Construction</td>
<td>251.4</td>
<td>20.7%</td>
<td>252.4</td>
<td>24.0%</td>
<td>-0.4%</td>
</tr>
<tr>
<td>Other activities</td>
<td>12.2</td>
<td>1.0%</td>
<td>51.5</td>
<td>4.9%</td>
<td>-76.3%</td>
</tr>
<tr>
<td>Total EBITDA</td>
<td>1,215.1</td>
<td>100.0%</td>
<td>1,052.9</td>
<td>100.0%</td>
<td>15.4%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Portfolio Breakdown</th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Concessions</td>
<td>51,013.5</td>
<td>85.7%</td>
<td>44,932.8</td>
<td>84.1%</td>
<td>13.5%</td>
</tr>
<tr>
<td>Construction</td>
<td>8,059.7</td>
<td>13.5%</td>
<td>8,106.7</td>
<td>15.2%</td>
<td>-0.6%</td>
</tr>
<tr>
<td>Other activities</td>
<td>441.3</td>
<td>0.7%</td>
<td>373.1</td>
<td>0.7%</td>
<td>18.3%</td>
</tr>
<tr>
<td>Total portfolio</td>
<td>59,514.5</td>
<td>100.0%</td>
<td>53,412.6</td>
<td>100.0%</td>
<td>11.4%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Human resources</th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Permanent staff</td>
<td>12,772</td>
<td>53.7%</td>
<td>11,392</td>
<td>57.5%</td>
<td>12.1%</td>
</tr>
<tr>
<td>Temporary staff</td>
<td>11,023</td>
<td>46.3%</td>
<td>8,429</td>
<td>42.5%</td>
<td>30.8%</td>
</tr>
<tr>
<td>Total staff</td>
<td>23,795</td>
<td>100.0%</td>
<td>19,821</td>
<td>100.0%</td>
<td>20.0%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Ratios</th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Gross profit from operations (EBITDA) / Sales</td>
<td>33.0%</td>
<td>26.1%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Net profit from operations (EBIT) / Sales</td>
<td>28.0%</td>
<td>20.6%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Profit before taxes / Sales</td>
<td>17.0%</td>
<td>7.0%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Net attributable profit / Sales</td>
<td>7.3%</td>
<td>25.0%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Net attributable recurring profit / Sales</td>
<td>7.3%</td>
<td>6.5%</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Data per share (€)</th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Share price as of close of year</td>
<td>29.445</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Annual revaluation</td>
<td>34.10%</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Gross dividend per share (*)</td>
<td>0.6777</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Net attributable recurring profit</td>
<td>2.71</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Number of shares at close of year</td>
<td>99,740,942</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

(*) Against 2013 recurring net profit.
This document is a summary of the OHL Group’s 2013 Annual Report setting out the highlights of the financial year. It is the only copy to be distributed in a printed format. The full versions of the Activity and Sustainability Reports, as well as the legal information (Consolidated Annual Accounts and Management Report, together with the Corporate Governance Report), are published and available in an on-line version of the 2013 Annual Report, accessible from the direct link http://memoria2013.ohl.es/ and the OHL Group’s corporate website www.ohl.es.

In order to offer the most complete, transparent and rigorous communication possible, the OHL Group submits the contents of its Sustainability Report and its adaptation to the Global Reporting Initiative (GRI) G3.1 Guidelines, and the Construction Sector Supplement, on the A+ maximum level of application. This level has been GRI checked. The verification is performed by Deloitte, the firm also engaged for auditing the economic and financial information of the OHL Group.

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<td>5. Creation of economic and social value</td>
<td>18</td>
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<td>6. Five divisions of business</td>
<td>26</td>
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<td>7. Labor practices</td>
<td>50</td>
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<td>8. Environment</td>
<td>54</td>
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<td>9. Innovation and excellence</td>
<td>56</td>
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<td>10. Awards 2013</td>
<td>58</td>
</tr>
<tr>
<td>Directory</td>
<td>60</td>
</tr>
</tbody>
</table>
Dear ladies and gentlemen:

For yet another year, I have both the honor and pleasure to present all of you the events that, in my opinion, have been particularly relevant during 2013.

While 2012 was a year of significant transformation for OHL, a year in which the Group became a reference shareholder of Abertis, 2013 has nevertheless proven itself to be a year of consolidation, full of relevant events such as the incorporation of Josep Piqué Camps as Second Deputy Chairman and Chief Executive Officer, and the growth of our capital holding in Abertis to 18.93%, which consolidates our company as industrial partner and reference shareholder.
In 2013, the world economy grew on average with various profiles of 3.0% for the world as a whole, a growth driven by the economies of emerging countries, which progressed at a rate of 4.7%. There was however a slight slowdown because of the sparse increase of 1.3% in GDP in developed countries, led by the United States with 1.9%, though this GDP progress in developed countries has not been supported by the performance of the Eurozone, whose data reflect a 0.5% drop, with 1.2% corresponding to Spain\(^{(1)}\).

Within this economic scenario, the OHL Group has obtained satisfactory results in 2013. Likewise, the EBITDA and recurring net profit grew at rates of 15.4% and 4.0% respectively, despite the registered turnover drop of 8.6%.

On October 1, 2013, the Board of Directors at OHL agreed to appoint Josep Piqué Camps as Second Deputy Chairman and Chief Executive Officer. Mr. Piqué joins the OHL Group after an extended trajectory as an economist, businessman and politician, during which he undertook duties of maximum responsibility at prestigious institutions, large companies and the Government of Spain. In addition to his expertise, the path of his vast accumulated experience, particularly international and within the field of R&D&i, holds a perfectly harmonious course with the two major pillars of the OHL Group’s strategy: internationalization and innovation.

This year also included the increase in our stake in Abertis. In March, OHL Concessions’ full subsidiary OHL Emissions purchased an additional 3% from La Caixa. This transaction, in addition to other market purchases, has risen our stake to 18.93%. Through this increase, OHL boosts its holding in Abertis and consolidates its position as large industrial partner and second reference shareholder, which clearly underscores OHL’s commitment to permanence.

The Group closed 2013 with a Construction portfolio worth €8,059.7 million, with large international agreements, prominent among which are the Montreal University Health Center in Canada, the railroad link between Asia and Europe through the Marmaray tunnels in Istanbul (Turkey) and the Mecca-Medina high-speed railroad in Saudi Arabia. This international construction portfolio alone accounts for 81.5% of this division’s totals.

Some of the significant contract awards secured in 2013 include the works on the Mushaireb and Education City subway stations in Qatar; the 72nd St. subway station in New York City; a highway linking Hubova with Ivachnova in the Slovak Republic; and the works in Chile on Line 3 of the Santiago subway, Gustavo Fricke Hospital in Viña del Mar, and the Port of Valparaíso. These contract awards total €1,047.3 million and, together with other smaller agreements, join the portfolio of €3,048.6 million, a figure that exceeds OHL Construction’s totals from last year.

In turn, the Concessions division returned to prominence as the primary driving force of the Group with a growth of 8.7% in constant perimeter sales and a significant increase of 27.0% in EBITDA compared with 2012.

The other three Group divisions (OHL Industrial, OHL Development and, recently-created in 2013, OHL Services) contributed 13.6% of the turnover with an EBITDA of €12.2 million.

Such good Group results have not gone unnoticed by securities markets. If the evolution of the OHL share price as of the end of 2002 is considered, which is the year in which the current strategy became effective, through 31 December 2013, the share price of OHL grew at an accumulative rate of 23.1%; Ibex 35 did so at 4.6% while the average for construction companies was 5.2%.

\(^{(1)}\) FMI, April 2014
These figures confirm the appropriateness of the strategy published in 2002 based on:

- internationalization,
- diversification in transport infrastructure concessions, and
- technology innovation.

This strategy has fostered OHL’s sound and continuous growth as well as progress in the sector. By including withdrawal from promoting residential real estate and proprietary construction, this strategy kept OHL from becoming implicated in the Spanish real estate crisis, which would emerge some years later.

The following relevant Group events in the financial sector are likewise noteworthy:

- The transformation of OHL México, in terms of its financial structure, based on two major transactions:
  - Firstly, the new equity issue of 239,397,167 new shares for a total of Mex$ 6,942.5 million –nearly €415 million- completed successfully in June 2013. Through this transaction, OHL México reinforced its balance while making its financial structure more flexible, which is timely for the sector given the current prospects for investment in transport infrastructures in Mexico.
  - And, secondly, the comprehensive refinancing of Concesionaria Mexiquense S.A. de C.V. -its largest asset- for Mex$ 17,300 million –approximately €968 million- through a combination of various financial instruments on the capital market and bank financing.

- OHL Concessions conducted its first transaction on the capital markets through its fully-owned subsidiary OHL Investments in April 2013 with an issue of bonds exchangeable for OHL México shares at a sum of €300 million, maturing in 5 years and quoted in Frankfurt. This bond issue was extended in October by a further €100 million.

- Finally, particularly salient regarding the Group’s debt:
  - the slight increase of 10% in gross recourse debt, of which 91% of the total corresponds to capital markets,
  - 86% of the total gross debt is long term, and
  - the net recourse debt against EBITDA with recourse is 2.8 times.

**Sustainable development**

The OHL Group builds its business model upon responsibility and sustainability criteria, which has enabled the group to reach new heights in 2013 within the scope of its Corporate Social Responsibility Master Plan, and commit to its pledge to unremitting improvement, innovation, drive toward sustainability and the generation of value.

For yet another year, the Group has renewed its presence on the FTSE4Good Ibex, an index that distinguishes us as a committed value of particular interest to the growing numbers of investors who combine their concerns for ethics, social affairs, environmental policies and good governance in company management with their profit targets.

In 2013, OHL has worked especially in one of the most important aspects of Corporate Social Responsibility management, namely compliance with Human Rights. And, in this regard, over 4,000 Group employees have received training in this area and the OHL Code of Ethics. Likewise, the startup of self-assessment and internal auditing activities regarding compliance in Human Rights has been framed and scheduled for 2014 with a view to detecting and preventing potential risk situations in this area. The self-assessment process, action protocol and tools to be used were approved by the Group’s Executive Committee in March 2014.
The Group continued its clear pledge to stringent management of the principles and values in Good Governance. This pledge has materialized, among other notable aspects, in the creation of the Compliance Division in October 2013. The primary role of this division is to supervise and contribute so that Group activity is developed in line with the highest levels of integrity and compliance with the Code of Ethics. In this regard, I am very pleased to announce that the 2012 Annual Corporate Governance Report of the Spanish National Securities Market Commission, published in July 2013, recognized the OHL Group as one of the five Ibex 35 companies which fully complied with the recommendations of the Unified Code of Good Governance.

Turning to the Group’s commitment to its employees, our dedication to creating jobs has resulted in a noteworthy growth of 20.0% compared with 2012, and training, with particular acknowledgment to the efforts made in occupational risk prevention, an aspect in which we have recorded a substantial reduction in the overall incident index of occupational accidents, which dropped 10.1% in 2013 compared with 2012.

I am pleased to report the most significant R&D&i achievements, which have enabled the Group to become a European benchmark in the concessions and construction sector. OHL appears on the ranking of the top 1,000 companies in Europe investing the most resources in R&D according to the data of the EU Industrial R&D Investment Scoreboard 2013, which is published annually by the European Commission. According to this report, the Group improved by two positions and holds the third spot among Spanish construction companies, thirteenth spot on the European construction companies ranking, and sixteenth spot among Spanish companies in all sectors considered.

Lastly, the efforts and commitment of the OHL Group in striving toward a low-carbon economy have earned the group a classification score of "High" from the Carbon Disclosure Project (CDP) 2013. The results from 2013 place OHL in the tenth position in the Spanish company ranking and fourth in the industrial sector, which includes construction.

In this regard, all the Group’s stakeholders can learn more by checking out the online version of our 2013 Report, http://memoria2013.ohl.es/, where you can view and download the full text of the three reports, comprising: Activity Report, Consolidated Annual Financial Statements and Sustainability Report.

In conclusion, I wish to express, on my own behalf and on behalf of the Board of Directors, my sincerest gratitude to our shareholders, since we would have never been able attain such lofty achievements and excellent results without their continued support. I would also like to express our appreciation to our clients for placing their trust in us, together with praise to our Group’s excellent team, whose efforts, professionalism, dedication and perseverance have enabled us to reach economic goals while honoring the commitment to sustainable development that we had established for 2013.

The Chairman of the Board of Directors

Juan-Miguel Villar Mir
OHL Group profile

The mission of the OHL Group is to create value in conditions of economic, social and environmental sustainability while addressing the specific interests of its investors and clients interested in it performing successfully. The OHL company model incorporates a balance of ethical, social and environmental criteria into corporate management.

Obrascón Huarte Lain is a large international concessions and construction group. The Group has a hundred-year experience in both the domestic and international spheres. At the end of 2013 it was present in 27 countries across the five continents and boasted 23,795 employees.

The international dimension of the OHL Group is plainly demonstrated by the weight of its activity outside Spain, which in 2013 represented 75% of sales, 92% of EBITDA, 85% of its portfolio and employed 64% of its workers.

The OHL Group is currently:

- Leading the world in hospital and railroad construction.
- Ranked the 10th largest transportation infrastructure construction company and 23rd among the top international contractors (ENR 2013 ranking).
- The fourth largest contractor in Latin America (ENR 2013 ranking).
- The major industrial shareholder in Abertis, the world leader in highway management.

The priority of company governance, managed by the Board of Directors with the support of the Appointments and Remunerations Committee and the Audit, Compliance and Corporate Social Responsibility Committee, is business transparency and the ethical behavior of its employees and collaborators.

In this regard, the 2012 Annual Corporate Governance Report of Ibex 35 companies, published by the Spanish National Securities Market Commission in July 2013, recognized the OHL Group as one of the five companies which fully complied with the recommendations of the Unified Code of Good Governance and the only company that complied with this requirement over the three-year period 2010-2012.

The selective and prudent criteria that guide its international expansion, as well as the application of R&D&I as the engine of productivity, are the two strategic pillars of growth of the OHL Group, which performs its activity through five operational divisions: OHL Concessions, OHL Construction, OHL Services, OHL Industrial and OHL Developments.

OHL is listed in the Ibex 35, the selective index of the Madrid Stock Exchange, and is a member of the FTSE4Good Ibex since its creation in 2008. Our OHL México affiliate is listed in the selective CPI of the Mexican Stock Exchange.
The Villar Mir Group is the majority shareholder of the OHL Group, holding 61% of its share capital.

OHL is an international concessions and construction group with five operational divisions.

FIVE OPERATIONAL DIVISIONS

- **OHL Concessions**: Development, maintenance and management of transport infrastructure.
  - Highways
  - Ports
  - Airports
  - Railways

- **OHL Construction**: Concentration in civil engineering and selective building.
  - North America
  - Mexico and Latin America
  - Spain
  - Europe
  - Middle East
  - Asia and Pacific

- **OHL Industrial**: Design and implementation of large turnkey installations.
  - Oil & Gas
  - Petrochemistry
  - Energy
  - Mining and Cement
  - Firefighting systems

- **OHL Services**: Technical maintenance.
  - Cleaning
  - Energy efficiency management
  - Domestic care services
  - Nursing home services

- **OHL Developments**: Development of unique, combined-purpose, high-quality projects operated by the world’s most prestigious hotel chains.

The OHL Concessions division has spearheaded the OHL Group’s leading position in the international market for public-private partnership projects in transportation infrastructure, with a dual presence in this market: as promoter and direct manager of newly created concessions (greenfield), with controlling shareholdings therein, and as a reference shareholder and industrial partner of Abertis, world leader in highway management.

In the construction area, OHL has focused its activity on civil engineering infrastructure and unique buildings, specializing mainly in high added value segments, such as the construction of hospitals and railroads, where OHL is one of the world’s leading companies.

**OHL Milestones in 2013**

- After a thorough transformation of corporate operations with Abertis in 2012, 2013 has been a year of consolidation and achievement for OHL.

- The incorporation of Josep Piqué i Camps as Chief Executive Officer.

- An increase in the stake in Abertis to 18.93%, consolidating OHL as its main industrial partner and shareholder.

- Fulfillment of financial policies:
  - Net recourse debt/recourse EBITDA = 2.8 fold, in fulfillment of the objective to reduce this ratio to under 3 fold.
  - A strong recourse liquidity position: €1,900 million.

- A solid Construction activity with:
  - EBITDA Margin/Sales = 9.6%.
  - €8,000 million in portfolio.
  - €3,000 million in new awarded contracts.

- The transformation of OHL México with:
  - Capital increase of Mex$6,242.5 million
  - Comprehensive refinancing of Conmex (Mex$17,300 million).

- Satisfactory results, and an increase of 15.4% in EBITDA.
## The OHL Group worldwide

<table>
<thead>
<tr>
<th>Region</th>
<th>Employees as of Dec. 31, 2013</th>
<th>Employees overseas</th>
</tr>
</thead>
<tbody>
<tr>
<td>America</td>
<td>23,795</td>
<td>15,338</td>
</tr>
<tr>
<td>Europe</td>
<td>8,457</td>
<td>62,266</td>
</tr>
<tr>
<td>Asia</td>
<td>1,211</td>
<td>1,505</td>
</tr>
<tr>
<td>Africa</td>
<td>97</td>
<td>13</td>
</tr>
<tr>
<td>Oceania</td>
<td>4,284</td>
<td>1,687</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Region</th>
<th>Employees as of Dec. 31, 2013</th>
<th>Sales (Thousand €)</th>
</tr>
</thead>
<tbody>
<tr>
<td>America</td>
<td>23,795</td>
<td>932,000</td>
</tr>
<tr>
<td>Europe</td>
<td>8,457</td>
<td>237,703</td>
</tr>
<tr>
<td>Asia</td>
<td>1,211</td>
<td>130,548</td>
</tr>
<tr>
<td>Africa</td>
<td>97</td>
<td>86,851</td>
</tr>
<tr>
<td>Oceania</td>
<td>4,284</td>
<td>168,654</td>
</tr>
</tbody>
</table>

**Sales 2013**: €3,684.2 million  
**Sales overseas**: €2,750.2 million  
**Employees in commercial activities in other countries in 2013:**  
- India: 7  
- Ecuador: 2  
- Luxembourg: 1
Significant and balanced geographic diversification: 27 countries on 5 continents

The international sales of OHL Construction increased 9% in 2013
Corporate governance

The governance model of the OHL Group is based on ethics, transparency and anticipation, three key values in a diversified, international corporation. These values are specifically represented by the importance that OHL gives to its Code of Ethics, the diligence with which it carries out corporate governance and the vision with which it conducts risk management in the company.

THE MOST RELEVANT EVENTS OF 2013

Last year saw the creation of the Group’s Compliance Directorate to support business development and ensure the maximum degree of integrity and compliance with OHL’s Code of Ethics and current legislation. This new directorate is functionally dependent on the Board of Director’s Secretariat, in coordination with the Directorate General of Legal Services and reports to the Audit, Compliance and Corporate Social Responsibility Committee.

On the other hand, Josep Piqué Camps was named new CEO of the company and appointed as Second Deputy Chairman and Executive Director. Ms. Mónica de Oriol e Icaza was also appointed to the Audit, Compliance and CSR Committee thus increasing the number of independent counselors on the committee.

According to the criteria approved by the OHL Board of Directors, total remuneration paid to independent external counselors is €2,250 per session and the balance, up to €75,000 of total remuneration for the Board, is distributed among the members according to the established coefficients.

Finally, in 2013 important steps were taken in updating and improving the Group’s Risk Management System, the risk maps for Group Divisions were updated and the OHL Group’s Risk Management Policy was established, taking into consideration the practical implications of the CNMV. Along these lines, the Internal Control and Risk Directorate was created in OHL México, as well as the OHL Construction Risk Management Service, in order to reinforce management integration in business decisions.

OTHER SIGNIFICANT PROGRESS MADE THROUGH THE YEAR

• Inclusion in the new work contracts of a clause calling on familiarity with, comprehension and compliance with the Group’s Code of Ethics. Its dissemination also continues through the corporate web and intranet and by delivery to all the staff in the workforce.

• Reception of a total of 13 claims linked to Code of Ethics precepts. Of these, 70% (nine) were received through the Web Ethics Channel and the remainder through other channels. Of the total, nine were accepted, duly investigated and solved according to the established procedures. However, 30% were ruled out as not corresponding with the provisions in the Code of Ethics.
The 2013 results were presented for the first time to the financial analysis by the Chairman and the two Vice-presidents of the OHL Group.

Further information in:
- Annual Corporate Governance Report 2013
- Basic Organizational Chart of the OHL Group
Policies and strategies with a social and environmental scope

The OHL Group’s mission is to create value in conditions of economic, social and environmental sustainability wherever it operates. Its Corporate Responsibility management is the engine that drives a unique way of doing things year after year and the dialog with its stakeholders directs this process by identifying the most significant events in the area of sustainability.

OHL has renewed its presence for the fifth straight year on the FTSE4Good Ibex, an index that distinguishes the company as a committed value of particular interest to investors who combine their concerns for ethics, social affairs, environmental policies and good governance in company management with their profit targets.

THE MOST SIGNIFICANT EVENTS OF 2013

In December 2011, the Sustainability Committee approved the launch of a Project to evaluate compliance with Human Rights with the goal of implementing a human rights management system in the Group to guarantee that the provisions and commitments taken on by OHL in this area were fulfilled.

OHL has worked along these lines ever since. The main milestones have been as follows:

- 2012: country risk analysis in 22 of the countries where OHL operates and the comparative analysis between companies of the sector and large prestigious companies regarding human rights in order to identify the best practices.
- 2012: internal and external contrasting of the possible risks of non-compliance and identification of the most critical matters affecting the Group (with the participation of nearly 50 individuals).
- 2013: online platform training of nearly 4,000 Group employees in the Code of Ethics and Human Rights.

Moreover, in the second semester of 2013, the HR, Internal Audit and CSR task force designed and planned the launch of the last two phases of the project: self-evaluation and internal audit. The procedure to follow for internal self-evaluation was approved by the Steering Committee at the start of 2014 and is intended to be performed in the first semester of 2014. As the maximum management body delegated to implement and track Human Rights in the Group, the Sustainability Committee will inform the Audit, Compliance and Corporate Social Responsibility Committee of the management results in a timely manner.
Another of last year’s highlights was the company’s initiative to identify the significant events that it must address in its CSR and sustainability communication strategy and policy. This analysis began in 2013 with the main objective of identifying areas for improvement and key lines of action to define the Group’s new CSR Strategic Plan, which is expected to be approved for the 2015-2020 period at the end of 2014.

This analysis has reviewed the trends identified by the most respected analysts and sustainability reports, the media and a variety of opinion leaders and experts in social, regulatory and Human Rights matters. An analysis was also carried out on the information regarding these matters published by Spanish and international companies from the infrastructure sector, as well as the information from certain leading companies due to their sustainability performance in their respective sectors. The objective was to identify which relevant events were dealt with by these companies through their CSR policies and their best practices.

The results of these analyses confirmed the significance of matters identified in previous OHL analyses, as well as new matters that are now included in the company’s

SOCIAL AND ENVIRONMENTAL COMMITMENTS UNDERWRITTEN BY THE OHL GROUP

The OHL Group is committed to the ten principles of the United Nations Global Compact and has been a founding member of the Global Compact’s Spanish Network since its foundation (2004).

OHL also respects and publicly supports the following initiatives and is committed to acting within their framework:

- ILO Tripartite Declaration of Principles concerning Multinational Enterprises and Social Policy.
- OCDE Guidelines.
- Unified Code of Good Governance.
- Global Reporting Initiative (GRI).
- ISO 26.00, on Corporate Social Responsibility.

Nearly 4,000 workers participated in the Human Rights course that was accessible in English, Spanish, Czech and French.
These analyses will be completed in 2014 with a specific internal query regarding CSR priorities for the members of the Steering Committee and the maximum representatives of the territorial management bodies. Additional information can be found in the Annual Sustainability Report 2013 (Chapter A2).

**OTHER SIGNIFICANT PROGRESS MADE THROUGH THE YEAR**

- Continued execution of the **CSR Master Plan 2011-2014** as a strategic instrument for CSR management in the company, revolving around three large goals: connecting sustainability with value creation for the business, connecting the OHL Group with the societies where it is present and connecting with the ideal of a global OHL.

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### WORK SCOPES OF THE CSR MASTER PLAN 2011-2014 OF THE OHL GROUP

#### CORE

- To provide the Group with the **management structure** and tools needed to strengthen its sustainability commitment.

- To consolidate a **common corporate culture** for all based on respect, integration, confidence, loyalty, transparency and safety, so OHL becomes a good place to work in any country.

- To emphasize among our **customers** the OHL Group’s global commitment to sustainable development, integrity and excellence in business performance.

- To become familiar with, monitor and establish collaborative relationships under the terms of sustainability with the Group's **supply chain**.

- **To generate value** from our commitment to sustainability, solvency, transparency and credibility.

- To contribute to the improvement of quality of life of the individuals and **communities** that the Group has a relationship with, based on responsibility and respect.

- To contribute to the progress toward a low-carbon economy and the preservation of the biodiversity and the services provided by **nature**, the development of its projects and contracts.

#### CROSS-SECTIONAL

- To include cross-sectional **Innovation and Development** in Group activities to generate value and contribute to the sustainable growth of OHL.

- To secure the most transparent, clearest and closest relationships possible with stakeholders in order to generate confidence and understand their demands and needs, thus anticipating the risks and opportunities that may arise in the Group's sphere of influence.
• Adhesion of OHL to London Benchmarking Group, LBG, Spain.
• Renovation of the Madrid Excelente guarantee brand for another 3-year period.
• Collaboration agreement with the Rey Juan Carlos University in Madrid to establish the OHL CSR Studies Department, for the analysis and research of CSR topics and to promote knowledge of CSR in the university.
• Inclusion in the new working groups: Ethics and Transparency and Relationship with stakeholders and local communities, of ENCORD at the start of 2014.
• Development and distribution of the internal CSR newsletter.
• Preparation of communication products intended especially for Group customers, that will serve to transmit the primary CSR and sustainability objectives and achievements, with an emphasis on OHL’s contribution to development and the creation of sustainable value by the business.
• Preparation of the corporate procedure for the process of annual CSR reporting.
• Migration of the computer application to collect information on sustainability throughout the Group to a more complete and upgraded version.
• Enhancement of intranet functionalities as an efficient tool to communicate, transmit knowledge and disseminate corporate culture, with special emphasis on communicating corporate policies, among all the employees. The objective is to have a new version available by the first semester of 2014.

Above, the CSR Newsletter, which has been in distribution since 2012. In the center, the new CSR and sustainability corporate brochure. Below, the computer program for the capture and consolidation of the OHL Group’s CSR information.
Creation of economic and social value

As a construction group and infrastructure management company, OHL plays an important role in the economic and social progress of the countries where it carries out its business. The primary source of OHL’s value creation is therefore the honest, professional and excellence-oriented performance of its business activity.

CREATION OF ECONOMIC VALUE

THE MOST RELEVANT EVENTS OF 2013

Regarding the key economic figures of the Group, OHL obtained satisfactory results in 2013. The increases of 15.4% of EBITDA and 4.0% of recurring net profit are the most significant figures for the year.

Value creation matrix 2013

<table>
<thead>
<tr>
<th>Economic value generated (Thousands of euros)</th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Net amount of turnover</td>
<td>3,684,170</td>
<td>4,029,588</td>
</tr>
<tr>
<td>Other operational income</td>
<td>885,947</td>
<td>661,530</td>
</tr>
<tr>
<td>Financial and other revenue</td>
<td>208,172</td>
<td>114,034</td>
</tr>
<tr>
<td><strong>Total Economic value generated</strong></td>
<td><strong>4,778,289</strong></td>
<td><strong>4,805,152</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Economic value distributed (Thousands of euros)</th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Supplies</td>
<td>1,979,717</td>
<td>2,388,458</td>
</tr>
<tr>
<td>Other operating costs</td>
<td>711,017</td>
<td>601,638</td>
</tr>
<tr>
<td>Staff costs</td>
<td>670,947</td>
<td>652,270</td>
</tr>
<tr>
<td>Dividends</td>
<td>67,595</td>
<td>64,474</td>
</tr>
<tr>
<td>Financial expenses and exchange differences</td>
<td>502,345</td>
<td>500,801</td>
</tr>
<tr>
<td>Corporate taxes</td>
<td>222,910</td>
<td>205,622</td>
</tr>
<tr>
<td>Resources dedicated to social action (1)</td>
<td>827</td>
<td>829</td>
</tr>
<tr>
<td><strong>Total Economic value distributed</strong></td>
<td><strong>4,155,358</strong></td>
<td><strong>4,414,092</strong></td>
</tr>
<tr>
<td>Difference between value generated and distributed</td>
<td>622,931</td>
<td>391,060</td>
</tr>
</tbody>
</table>

* See note (1) in next page.
OHL had satisfactory results in 2013, with increases of 15.4% of EBITDA and 4.0% of the recurring net profit.

### Main figures 2013 by divisions

<table>
<thead>
<tr>
<th>Sales</th>
<th>Total: 3,684.2 Mn €</th>
</tr>
</thead>
<tbody>
<tr>
<td>Concessions</td>
<td>13.6%</td>
</tr>
<tr>
<td>Construction</td>
<td>20.7%</td>
</tr>
<tr>
<td>Other activities</td>
<td>72.5%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>EBITDA</th>
<th>Total: 1,215.1 Mn €</th>
</tr>
</thead>
<tbody>
<tr>
<td>Concessions</td>
<td>1.0%</td>
</tr>
<tr>
<td>Construction</td>
<td>78.3%</td>
</tr>
<tr>
<td>Other activities</td>
<td>20.7%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Portfolio</th>
<th>Total: 59,514.5 Mn €</th>
</tr>
</thead>
<tbody>
<tr>
<td>Concessions</td>
<td>0.7%</td>
</tr>
<tr>
<td>Construction</td>
<td>78.3%</td>
</tr>
<tr>
<td>Other activities</td>
<td>20.7%</td>
</tr>
</tbody>
</table>

### Main consolidated figures

<table>
<thead>
<tr>
<th>Economic figures</th>
<th>2013</th>
<th>%</th>
<th>2012</th>
<th>%</th>
<th>Var. (%)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenue</td>
<td>3,684.2</td>
<td>100.0%</td>
<td>4,029.6</td>
<td>100.0%</td>
<td>-8.6%</td>
</tr>
<tr>
<td>Gross profit from operations (EBITDA)</td>
<td>1,215.1</td>
<td>33.0%</td>
<td>1,052.9</td>
<td>26.1%</td>
<td>15.4%</td>
</tr>
<tr>
<td>Net profit from operations (EBIT)</td>
<td>1,031.4</td>
<td>28.0%</td>
<td>829.8</td>
<td>20.6%</td>
<td>24.3%</td>
</tr>
<tr>
<td>Profit before taxes</td>
<td>627.9</td>
<td>17.0%</td>
<td>280.8</td>
<td>7.0%</td>
<td>123.6%</td>
</tr>
<tr>
<td>Net attributable profit</td>
<td>270.4</td>
<td>7.3%</td>
<td>1,005.5</td>
<td>25.0%</td>
<td>-73.1%</td>
</tr>
<tr>
<td>- Non recurring capital gains</td>
<td>0.0</td>
<td>-1,051.3</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>+ Provisions and other</td>
<td>0.0</td>
<td>305.9</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Net attributable recurring profit</td>
<td>270.4</td>
<td>7.3%</td>
<td>260.1</td>
<td>6.5%</td>
<td>4.0%</td>
</tr>
</tbody>
</table>

### Ratios

<table>
<thead>
<tr>
<th>Figures in millions of euros</th>
</tr>
</thead>
<tbody>
<tr>
<td>Gross profit from operations (EBITDA) / Sales</td>
</tr>
<tr>
<td>Net profit from operations (EBIT) / Sales</td>
</tr>
<tr>
<td>Profit before taxes / Sales</td>
</tr>
<tr>
<td>Net attributable profit / Sales</td>
</tr>
<tr>
<td>Net attributable recurring profit / Sales</td>
</tr>
</tbody>
</table>

The international business of the Group accounted for 74.7% of sales, versus 66.8% the previous year. Regarding distribution of sales over geographical areas, Spain accounts for 25.3%, Mexico for 14.2%, the Czech Republic for 13.4% and the US for 12.2%. Regarding EBITDA, 92% was generated overseas -74.6% in Mexico and 7.2% in Peru.

(1) Not including contributions to the Supervía Poetas concession, because the concession contract includes the mitigation of social and environmental impacts generated by the infrastructure. In 2013, total investment was €838.1 thousand, distributed between culture (€16.6 thousand), sports (€8.9 thousand), social and economic development (€585.9 thousand) and social action (€226.5 thousand).
OHL IN THE MARKETS

THE MOST RELEVANT EVENTS OF 2013

OHL closed the year with a **stock market growth** of +34%, surpassing the +21% in the Ibex 35 and the +13% of OHL in 2012. This raised share value to €29.445 and stock market capital to €2,936.87 million.

The **performance of OHL share prices** since 2002 demonstrates that it has performed better than comparable companies and than the company in its reference index. Therefore, OHL’s compounded annual growth (CAG) for the period was +23.1%, compared to the +5.2% average of the other construction companies and the +4.6% of the Ibex 35.

**Creation of value for the shareholder**

Regarding the performance of **OHL México’s share prices** in 2013, these were very volatile, but closed the year at Mex$33.43 per share (+17.71% revaluation in 2013) and stock market capitalization of Mex$57,906,953,543.

OHL increased its **participation in Abertis** to 18.9% of its social capital, after purchasing 3% of La Caixa and other minor market companies. Abertis shares closed the year at an increase of +30.03%, at €16.15 per share.

**Performance of share price of Abertis and OHL México listing in 2013**
OTHER IMPORTANT PROGRESS THROUGHOUT THE YEAR

• Among these financial operations carried out by the Group in 2013 are the following highlights:
  
  – **OHL Concessions conducted its first transaction on the capital markets:** an issue of bonds exchangeable for OHL México shares at a sum of €300 million, maturing in 2018. Months later it carried out a capital increase of an additional €100 million. This meant the total amount issued rose to €400 million, whereby the bonds that can be exchanged for shares in OHL México represent approximately 8.49% of its capital.
  
  – **Registration by OHL in the Irish Stock Exchange of a Commercial Paper Program** that allows it to issue short-term liabilities for a maximum amount of €300 million. This program provides flexibility and diversification to short-term sources of financing in the capital market, as a new alternative to traditional banking market practices.
  
  – **Signature of a Peso-denominated credit agreement** for a sum equivalent to €300 million, for three years and with 21.9% of OHL México, S.A de C.V. shares as security, through OHL Concessions.
  
  – **OHL México successfully completed a capital increase** (100% primary) through the issue of 239,397,167 new shares for a total amount of Mex$6,942.5 million (approximately €415 million). As a result, the OHL Group’s participation now stands at 63.64% of OHL México capital.
  
  – **OHL México announced refunding of Conmex**, providing this company with the following improvements: reduction of the mean financing cost, extension of mean maturity periods, release of banking risk and transformation of assets into Investment Grade to generate growth in OHL México.

• **The Group renewed its presence in the FTSE4Good-Ibex stock index.** OHL has belonged to this index, promoted by the FTSE Group and Spanish Exchanges and Markets (BME), since its foundation in 2008. It has therefore become the listed company of reference for investors and asset managers who combine their financial objectives with an interest in ethics, social affairs, environmental policies and good governance in company management.

• **Signature of a collaboration agreement with the Carbon Disclosure Project (CDP),** for three years. The goal of the CDP is to transform the way of doing business to prevent climate change and protect natural resources, and to distribute this information to the political, business and investment decision-making centers.
EMPLOYMENT CREATION

THE MOST RELEVANT EVENTS OF 2013

Net direct employment generated by the OHL Group in 2013 increased its workforce to 23,795 employees, an increase of 20.0% compared to 2012 (+18.2% in Spain and +21.1% overseas). Net generated employment was **3,974 employees**. More than 56% of the Group’s workforce are employed in the OHL Construction division. On the other hand, 98.4% of employees abroad are local.

The increase in direct employment in OHL in 2013 was accompanied by a high increase (+32.8%) of induced employment, that is, employment generated by subcontracting companies that provided workers for the various divisions of the Group.

### Employee distribution by destination

<table>
<thead>
<tr>
<th>Destination</th>
<th>2013</th>
<th>2012</th>
<th>Var. (%)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Workforce overseas</td>
<td>15,338</td>
<td>12,666</td>
<td>21.1%</td>
</tr>
<tr>
<td>Workforce in Spain</td>
<td>8,457</td>
<td>7,155</td>
<td>18.2%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>23,795</strong></td>
<td><strong>19,821</strong></td>
<td><strong>20.0%</strong></td>
</tr>
</tbody>
</table>

### Direct induced employment generated by the OHL Group

<table>
<thead>
<tr>
<th>Source</th>
<th>Number of subcontracted companies</th>
<th>Number of direct induced jobs</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Matrix</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>OHL</td>
<td>701</td>
<td>3,155</td>
</tr>
<tr>
<td><strong>Consolidated affiliated companies</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>OHL Concessions</td>
<td>21</td>
<td>175</td>
</tr>
<tr>
<td>OHL Construction</td>
<td>769</td>
<td>11,897</td>
</tr>
<tr>
<td>OHL Industrial</td>
<td>160</td>
<td>2,563</td>
</tr>
<tr>
<td>OHL Developments</td>
<td>7</td>
<td>62</td>
</tr>
<tr>
<td>OHL Services</td>
<td>266</td>
<td>359</td>
</tr>
<tr>
<td>Corporate</td>
<td>121</td>
<td>392</td>
</tr>
<tr>
<td><strong>OHL Group Total</strong></td>
<td><strong>1,924</strong></td>
<td><strong>18,211</strong></td>
</tr>
</tbody>
</table>

(*) In previous years, Ingesan and Novaire, companies which are part of OHL Services, were considered corporate areas for HR management purposes.

OTHER SIGNIFICANT PROGRESS MADE THROUGH THE YEAR

- Workforce increase in Peru, Chile, Colombia and Saudi Arabia, countries where OHL is currently working on large projects. On the contrary, the Group’s workforce in **Argentina** fell, as a result of the sale in November 2013 of the Argentine concession Ezeiza-Cañuelas Highway.
- Sizable increase in the workforce also in Spain, with increases of **18.2%** in 2013 and **7.4%** in 2012, mainly due to the increase in OHL Services activity and, to a lesser degree, to OHL Industrial.
INVESTMENT IN SUPPLIERS

THE MOST RELEVANT EVENTS OF 2013

The Responsible Purchases Policy, approved in 2011, is the common reference in the performance of this activity, with special attention being paid to the social and environmental dimension of the supply chain. During the financial year, this initiative was communicated to all employees involved in purchase management, while guaranteeing that it was understood and applied.

In addition, OHL Construction added a new communication window of the Computerized Purchasing System (CPS), an application that allows fluid communication between the Machinery and Purchase Department, purchasing managers and work supervisors. OHL Construction’s purchase management tools, both the CPS and Enterprise Resource Planning (ERP), are implemented in Spain, Peru, Chile, Saudi Arabia, Turkey, USA, Poland and the Technical Office.

The year 2013 also saw the development of a multi-currency setting that will operate in all the groups that work with more than one currency (Saudi Arabia, Turkey, Peru, Chile and Poland).

KEY PRACTICES IN THE MANAGEMENT OF THE SUPPLY CHAIN

OHL CONSTRUCTION

- Addition of references to the compliance of Responsible Purchases Policy principles.
- The common supplier certification system is undergoing the creation process.
- Definition of the risk matrix to analyze potential suppliers and contractors. In 2013, this was performed in all the countries where OHL is studying projects to become familiar with all the risks inherent to the country.
- Award to the most innovative supplier within the framework of the first LIDERA! technological innovation awards, sponsored by OHL Construction.

OHL INDUSTRIAL

- On-site training in quality, environment and occupational safety for all the workers of the subcontracted companies.
- Supervision through inspections and/or timely and occasional audits on compliance with the quality, environmental, OHP and HR requirements, when considered necessary for the risk of the operation.

OHL CONCESSIONS

- Inclusion of environmental criteria in the selection of suppliers.
- Verification that the personnel in the contracted companies have the appropriate insurance and receive at least the salary and deduction established by law to prevent contracting child labor.

SOME FIGURES FROM 2013

- The total volume of expense on suppliers was approximately €2,691 million.
- 74% corresponded to supplies and 26% to expenses for third-party services.
- OHL Construction accounted for approximately 85% of the total purchase volume.
- Local purchases represented around 59% of the total.
OHL DEVELOPMENTS

- The Mayakoba Tourism Development gives preference to suppliers that are certified or develop good environmental and social practices.
- Annual price revision of contracts according to increases in inflation.
- Visits to suppliers to monitor their compliance with the Responsible Purchases Policy.

OHL SERVICES

- All suppliers of Ingesan sign a contract that includes a clause requiring compliance with the Global Compact and putting into practice the Social Responsibility Standard SA 8000, that the company is certified with.
- The suppliers receive training and practical guidelines regarding environmental and occupational safety topics.

SOCIAL INVESTMENT

THE MOST RELEVANT EVENTS OF 2013

The Social Action Plan establishes the OHL Group’s action guidelines in this area and promotes the implementation of social action plans by business lines and/or countries according to the criteria and approaches of the Social Action Framework Plan.

Corporate social activity, promoted by General Corporate Management, is established by the Social Action Plan for Spain 2012-2015. The main lines of action are: to improve the communication of society; to develop projects for an employment program of individuals with disabilities and at risk of social exclusion and support the various divisions; and to promote corporate volunteer work.

Among the most significant developments in the area of social investment is the company’s decision to apply the methodology of the London Benchmarking Group from 2014 on to identify the social impact achieved thanks to the investments performed in this area and to formalize a specific internal procedure to request and authorize patronage and sponsorship activities and social action.

Lastly, it is also important to highlight the closure in 2013 of the OHL Concessions CSR Framework Plan 2011-2013, intended to contribute to the economic, social and environmental development of the regions where the division is present by means of the entrepreneurial activity itself.

SOCIAL INVESTMENT IN 2013

- Total investment: €3,291.3 million
- Social action: €827.5 million
- Patronage and sponsorship: €2,463.8 million
MAIN SOCIAL ACTION INITIATIVES BY AREA OF ACTIVITY

Corporate areas and OHL Services
Social action priorities: Supporting collectives at risk of or in a situation of social exclusion (special focus on individuals with disabilities) and corporate volunteers.
Countries where they are put into practice: Spain.

OHL Concessions
Social action priorities: Road safety, road health and environmental protection.
Countries where they are put into practice: Spain, Peru and Mexico.

OHL Construction
Social action priorities: Supporting local communities in the sphere of influence of the project work.
Countries where they are put into practice: Peru, Mexico, Chile, Czech Republic, Kuwait, USA and Canada.

OHL Developments
Social action priorities: Supporting local communities in the sphere of influence of the Mayakoba Tourism Development.
Countries where they are put into practice: Mexico.

PATRONAGE AND SPONSORSHIP

In 2013, the OHL Group dedicated a total of €2,455 million (€3,388 million in 2012) to patronage and sponsorship actions. This investment was distributed over three areas, as in previous years: promotion of culture, commitment to the development and progress of the community and promotion of sports.

Patronage and sponsorship of the OHL Group in 2013
Total: 2.46 million euro

Distribution by country
- Spain: 15%
- USA and Canada: 2%
- Mexico: 1%
- Czech Republic, Poland and other countries: 82%

Distribution by area
- Culture: 31%
- Socioeconomic development: 55%
- Sport: 14%

Further information:
- Sustainability Report 2013 - Chapter A3
- Sustainability Report 2013 - Chapter A4
- GRI indicators
Five divisions, five visions of sustainability

OHL Concessions

2013 BUSINESS PERFORMANCE

OHL Concessions is a leading company in the international market for public-private partnership projects in transportation infrastructure and directs the activity undertaken by the OHL Group in this sector. An expert in promoting greenfield concessions and with broad experience in the financing, development and use of highways, ports, railroads and airports, the Company currently has double presence in the concession business. On the one hand, as a promoter and manager of transportation infrastructure concessions, with controlling shareholdings therein, and, on the other hand, as a reference shareholder and industrial partner of Abertis, world leader in highway management.

The infrastructures managed and operated directly by OHL Concessions are characterized by integrating important metropolitan areas and industrial, commercial and tourist corridors which are part of the main land, sea and air routes of the countries where the division carries out its activity.

Its commitment to new technologies and R&D&I led OHL Concessions to establish its technological subsidiary "Tráfico y Transporte Sistemas" (Traffic and Transportation Systems or TTS) in 2012. The company was established with a view to competing on a global scope with its own state-of-the-art global technological solutions in the Intelligent Transportation Systems market. This initiative represented the entry of OHL Concessions in a new line of business, whereby it would provide both investors and public administrations, as well as concession holding groups, with tools and systems to guarantee control over all key operational components, as well as activity scheduling and investment planning.

OHL Concessions closed 2013 with an increase of 8.7% of the business figure of its own concession activity which reached €374.6 million. Meanwhile, total sales were 513.8 million, a figure 20.0% lower than the 2012 figure due to less construction activity in the development of its highways in Mexico and to the change in consolidation method (from proportional to equity-accounted) of the Poetas Expressway Highway. Meanwhile, the EBITDA increased 27.0% to €951.5 million. This increase maintains OHL Concessions as the driver of the OHL Group’s results to which it contributed 78.3% of its total EBITDA in 2013.
OHL Concessions – Position

- 10 highways, three commercial ports, two railroads and one airport.
- Young portfolio (mean residual maturity of highways; 23 years).
- Very low risk of execution (13 for operation and 3 for construction).
- Activity in Mexico, Spain, Peru and Chile. Pre-qualified in projects in USA, Canada and Colombia.

Management criteria

- Financially independent of OHL.
- Reference stakeholder of Abertis, with 18.93% participation.
- Expert in promotion and development of Greenfield concessions.
- Financial non-recourse concessions and in local currency.
- Preference for majority participation.
- Materialization of value generated in concessions (Stock Market trading, sale of mature concessions or asset exchange).

Attractive portfolio of direct concessions

At close of 2013, the OHL Concessions direct management portfolio consisted of 16 main concessions, including 10 toll highways, its main area of activity, with a total of 790 km, three commercial ports, two railroad concessions and an airport. The distribution of these assets by country is as follows:

- Mexico: 6 highways and 1 airport
- Spain: 3 highways, 2 railroad concessions, 2 commercial ports
- Peru: 1 toll highway
- Chile: 1 commercial port

The high mean residual life of the assets managed directly, participation in Abertis capital and the systematic study of new projects present a stable future horizon in the long term and guarantee growth for OHL Concessions.
BUSINESS MILESTONES 2013

AWARDS AND PRE-QUALIFICATIONS

Chile, Colombia, the United States and Canada have concentrated the year’s highlights on these aspects.

Chile

- Award of the concession of new terminal 2 of the Valparaíso Port with a period of 30 years and a total managed investment of €432 million.
- Presentation of the best bids for toll roads Concesión Vial Puente Industrial and América Vespucio Oriente.

Colombia

- Pre-qualification in 13 projects of the fourth generation road concessions program. These projects add up to 1,950 km, with a contract amount over €9,000 million.

The United States

- Pre-qualification by the FDOT for concession of a section of Highway I-4 in Orlando.

Canada

- Pre-qualification of the consortium in which OHL Concessions participates for the Eglinton Crosstown LRT, light rail of Toronto.

DISINVESTMENTS

- On November 25, the sale of the Argentinean concession Ezeiza-Cañuelas Highway in which the OHL Group had a share of 89.1% was closed.

M-12 FREEWAY

- On January 27, 2014, the Official State Gazette published the declaration of an arrangement with creditors of Aeropistas and its subsidiary Autopista Eje Aeropuerto, concessionaire of the Spanish M-12 Toll Road.

START OF OPERATIONS

- Luis Cabrera Overhead Viaduct, the last section of the Mexican Poetas Expressway.
- Section 3, Casma-Huarmey, of 70 km, of the Peruvian Highway Red Vial 4.
- Terminal 2 of the Valparaíso Port in Chile.
- New container terminal of the east dock of the Santa Cruz de Tenerife Port in Spain.

R&D&I IN SMART INFRASTRUCTURES

- In 2013 the FOTsis project designed and implemented the mobile systems and applications for the highway field tests. OHL Concessions performed cooperative services testing with real users to improve security and mobility. Thanks to its leadership in FOTsis, OHL Concessions joined another European initiative in 2013, the P4ITS project (Public procurement of innovation for cooperative ITS), in which 17 entities participate.
- Smartsit continues the research of the Oasis project, concerning the magnetic footprints of vehicles.
BUSINESS AND SUSTAINABILITY: NOTABLE PRACTICES

VIVA LA SALUD: PROTECTING HEALTH FROM THE HIGHWAY

In 2013, OHL Concessions inaugurated the Viva la Salud project in Peru. The initiative came about as a pilot project promoted by the Operadora de Carreteras (Opecar) subsidiary for Autopista del Norte, the operating company of Road Network No. 4, with the aim of contributing to the promotion of road health and improving the quality of life of road users.

This is a flagship project of OHL Concessions, which successfully implemented and developed it in its concession-holding companies in Brazil in the years it was present in that country.

In Peru, drivers of heavy or light passenger or freight vehicles do not, for the most part, benefit from satisfactory medical care. Long driving hours, poor nutrition, being overweight, poor posture, stress and drowsiness, are amongst the factors that cause chronic illnesses in this group of people, jeopardizing their health, quality of life and safety on the highway.

Viva la Salud intervenes on the road itself, offering drivers the opportunity to have a health check to help them to adopt healthier habits and address any health problems they may have now or in the future.

In 2013, Opecar carried out a healthcare service free of charge for three days in July, at a base set up in the jurisdiction of the Harmed toll. The campaign attended to 513 patients from various transportation companies that used the road network, and performed the following actions:

- Vital sign recordings of each patient.
- Height and weight measurement.
- Eyesight checkup.
- Cholesterol measurement.
- Narcotic use control.

Furthermore, different health profiles were collected, a register was started to create a database of clinical histories and customer satisfaction surveys were administered.

On the other hand, Opecar personnel invited its local suppliers to join this Corporate Social Responsibility initiative. This collaboration was successful insofar as it made it possible to boost the impact of Viva la Salud through investment from all parties and the resources mobilized by all participants to the benefit of road users.

Further information: www.ohlconcesiones.com.pe

GENERAL OBJECTIVES OF VIVA LA SALUD

Extend and improve road health promotion processes and improve road users’ quality of life.

Specific objectives

1. Maintain a confidential database with drivers’ health histories.
2. Identify drivers with illnesses to direct them to specialized treatments.
3. Identify risk/predisposal factors through medical checkups.
4. Establish a relationship based on trust between the Operating Company and drivers.
5. Consolidate the Program annually.

Impact/Value generation

- Promoting health of the users of the highway under concession.
- Increasing road safety.
OHL MEXICO: CAMINANDO Y EDUCANDO, ROAD SAFETY AT SCHOOL

In Mexico, traffic accident death rates are very high: 31% of deaths due to external causes are caused by road traffic accidents. **Children are one of the main groups at risk.**

OHL México, as one of the key players in operating the transport infrastructure in the Mexico Valley Metropolitan zone, has sought to reach out to children in the 5th and 6th years of elementary education through short stories, activities and games about road traffic education and the core values of civic behavior. This led, in 2011, to the launch of a teaching approach to promote road safety education for children: the **Caminando y educando** program.

From 2011 to 2013, more than 700 students from 8 participating schools benefited. The schools ceded their premises and teaching hours to implement the program. The project also counted on the collaboration of the *Eduquémonos con México* (Let’s Learn with Mexico) organization, which held training sessions in the participating schools and divulged the educational contents. **Caminando y educando** (Travelling and educating) received an investment of €44,760.

In the new 2013-2014 school year, changes will be made to the contents and duration of the sessions, with the aim of increasing the scope of the program to 30 schools. There will also be two approaches and the educational establishment can choose its preferred option: 12 initial workshops to be delivered over three months, or a shorter version lasting one month.


### FIGURES 2011-2013

- 715 students benefited
- 8 participating school
- €44,760 invested

### GENERAL OBJECTIVES OF CAMINANDO Y EDUCANDO

Make joint efforts to build a road culture which helps to reduce increasing accident rates, providing children with the basic competences to act independently and fulfill their citizen roles as pedestrians, cyclists, transport users and future drivers.

**Specific objectives**

1. Strengthen a socially responsible commitment to the community in the core sphere of influence of the highways operated.
2. Increase road traffic education among students from the 5th and 6th years of elementary education.
3. Create a set of teaching materials with fun learning activities.
4. Incorporate into the teaching approach the values and social and ethical competences laid down by the Department of Public Education.
5. Adapt the teaching content and tools to the psycho-motor characteristics of the children.

**Impact/Value generation**

- Education for road safety.
- Reduction of traffic accidents in concession-held highways.
ENVIRONMENTAL MANAGEMENT IN METRO LIGERO OESTE

Metro Ligero Oeste (MLO) has operated since July 2007 as a concession of the Madrid regional government connecting the municipalities of Boadilla del Monte, Alcorcón and Pozuelo de Alarcón (to the west of the capital) to the public transport network operated by the Madrid Regional Transport Consortium. Currently customer levels of satisfaction with Metro Ligero are amongst the highest in the Madrid regional government’s public transport system.

Metro Ligero Oeste minimizes its environmental impact through four lines of approach. These are detailed below.

1. **Mitigation of acoustic emissions** through the following measures:
   - Promotion of the rational use of acoustic signals between driving personnel.
   - Adoption of preventive measures to reduce friction between the wheel and the rail (lubricating the tracks, inspecting and cleaning the rails).
   
   To monitor these areas, there is periodic monitoring and measuring of sound pressure levels.

2. **Reduction of electricity consumption:**
   - Incorporation into the vehicles of a system to return the energy from braking to the overhead lines. This initiative has achieved 30% energy savings.
   - Implementation of protocols for vehicle parking, workshop air conditioning and lighting.
   - Regulation of the use of tunnel ventilation and the substitution of light bulbs by LED.

   Applying these measures has resulted in savings of up to 40% in the consumption of low voltage energy in operation and almost 48% in traction consumption in the workshops.

   This significant reduction in electricity consumption is accompanied by MLO’s decision to contract a supplier which certifies that 50% of its energy comes from renewable sources, which results in a considerable reduction in pollutant atmospheric emissions.

3. **Reduction of water consumption:**
   - Installation of a recycling plant capable of reusing 80% of the water used to wash the trains.
   - Awareness-raising measures.

   These initiatives have accounted for a reduction of 59% in water consumption in workshops and offices.

4. **Reduction in the consumption of materials and waste generation:**
   - **Paper and toner** in offices, by promoting the use of electronic files.
   - **Lubricating oil** and the hazardous waste generated by it, through a system of responsible procurement, the substitution of the solvents currently used by environmentally friendly products and employee training.

Further information: [www.metroligero-oeste.es](http://www.metroligero-oeste.es)
OHL Construction

2013 BUSINESS PERFORMANCE

The OHL Construction division has placed OHL as the tenth largest builder of infrastructure and transportation, and the 23rd largest international contractor, according to the latest ranking compiled by the prestigious magazine Engineering News-Record (ENR), and ended 2013 in a stable position which ensures future growth of the Group’s construction activity.

That stable position is reflected in the following parameters of its activity in 2013:

- EBITDA Margin/Sales of 9.4%
- €8,059.7 million in portfolio as of 12/31/2013
- €3,048.6 million in new awarded contracts throughout the year

However, 2013 has been a year with a double profile from the point of view of OHL Construction’s sales which recorded an increase of 9% abroad and a decrease of 34.2% in Spain due to the crisis of the sector in the country since 2008. As a result, the division’s total sales fell slightly (2.5%), to 2,669.9 million.

Faced with this trend in sales, OHL Construction was able to maintain its margin of profit as it reached an EBITDA of €251.4 million, practically similar to that of 2012, and an EBITDA/Sales ratio of 9.4%.

Also, this division ended the year with a works portfolio of €8,059.7 million, equivalent to 36.2 months of sales, ensuring the future growth of its activity. This portfolio stands out for its international profile, 81.5% of total volume corresponding to foreign contracts, including important international contracts, such as the CHUM Hospital in Montreal, Canada, the Marmaray railroad project in Turkey and the Mecca-Medina high-speed rail line in Saudi Arabia.

This portfolio also presents a significant diversification by geographic areas and, in general, contains large-scale and technically complex works tied to specialization segments such as the railroad and hospital segment in which OHL is global leader.

OHL Construction has reinforced this profile in 2013 with new projects for a total of €3,048.6 million. The following stand out among the awarded contracts: the stations of Musheireb & Education City in the Doha subway network in Qatar, the 72nd Street station of the New York subway, a section of highway between Hubová and Ivachnová in the Slovak Republic, and the work on line 3 of the Santiago subway, the Gustavo Fricke Hospital in Viña del Mar and terminal 2 of the Valparaíso Port, in Chile.
BUSINESS MILESTONES 2013

North America

The activity of OHL USA in the United States and Canada has generated several of OHL Construction’s most notable milestones in 2013:

• Strengthening of its position in the New York subway, thanks to new contracts obtained by the New York subsidiary Judlau Contracting: 72nd St., Cortland St., Montague and Av. Dyre, for a total amount of €437 million.
• Start of activity in Washington, D.C., California and Texas.
• In Florida, where OHL USA is the State’s second construction company, the AirportLink Miami project received ENR’s 2013 Global Best Project award. It is also important to highlight the fact that very few companies in this State can put forward as many LEED certification projects as Arellano, OHL Construction’s affiliate.
• In Canada, the works of the Toronto subway and the Montreal University Hospital Center (CHUM) are well under way.

Mexico

• The Northern Urban Highway and Poetas Expressway projects were finished and the construction of the second part of the Bicentenario Viaduct has started.

Latin America

• Awarding of works in Chile for €669 million: Terminal 2 of the Valparaíso Port, concession awarded to the Group; contracts on the Santiago subway; Gustavo Fricke Hospital; section of Route 60 and a taxiway at the International Airport of Santiago.

Central and Eastern Europe

• OHL ŽS has completed three notable projects: Modernization of the Nové Mesto nad Váhom – Púchov railroad line in the Slovak Republic, optimization of the Bystice nad Oliš – Český Těšín railroad line and the FEKT VUT Education Complex in Brno, in the Czech Republic.

Spain

• The Ports of Granadilla and Esfinge in the Canary Islands and the Canalejas Project in Madrid are some of the works awarded in 2013.
• The works completed include the Llanura Manchega water channeling project; the Collado-Villalba Hospital and the Social Security Treasury in Madrid; the Mercado de los Encants market in Barcelona; the section of railroad between Zamora and Lubián; and the Langosteira breakwater in La Coruña.

Middle East

• On the Mecca-Medina High-Speed Line in Saudi Arabia, OHL has carried out acquisition and transportation of all necessary road machinery.
• Strengthening its presence in Qatar, after being awarded the Major Stations project for the design and construction of both flagship stations of the Doha subway: Musheireb and Education City.

Asia-Pacific

• Establishment of the subsidiary OHL Construction Pacific to operate in the Asia-Pacific area.
### BUSINESS AND SUSTAINABILITY: NOTABLE PRACTICES

## TWO TUNNELS UNDER THE VISTULA RIVER TO CONNECT THE AIRPORT AND THE PORT OF GDANSK

The Polish city of Gdansk is key for Poland’s economic future. Gdansk’s local government identified the need to connect the city’s port and container terminal with the airport with a bypass road that prevented the circulation of goods traffic through the center of the city.

This work was considered a **strategic infrastructure for Poland**, since Gdansk is the main connection and distribution center in Eastern Europe. The 2.4 km highway construction project for section 4 of the Slovak Route was designed for a maximum speed of 120 km/h and it will go around the city of Gdansk.

The project involves significant challenges for OHL, such as digging a tunnel under the river’s navigation channel, with a covering layer of only 9 m, which in the passage under the port’s docks on both sides of the river is 1.5 meters from the foundation of the docks. Another important challenge is the construction of seven evacuation galleries using the ground freezing technique.

With this work, OHL becomes the **first Spanish company** to take on digging a tunnel under a river’s navigation channel using a **hydroshield tunnel boring machine**, chosen as the most appropriate means due to the geological conditions of the terrain.

This tunnel boring machine has been designed and ordered specifically for this work. It is the tunnel boring machine with the largest diameter, 12.6 m, and length used until now by OHL.

For **reasons based on the safety of drilling under the riverbed**, a change of tools on both sides of the river was planned to avoid unnecessary downtimes that could endanger drilling safety.

Safety lectures, rescue and evacuation drills, as well as courses on the use and installation of oxygen equipment were carried out. Work was also monitored with a video surveillance system. No serious accidents have occurred since the start of the work.

Other notable features of the project:

- **Generation of wealth and local employment**: until December 31st, OHL had subcontracted a total of 285 local companies and 430 workers, in addition to the 45 employees on OHL’s staff.

- **Slurry separation plant**: sized for a point of 40 mm/min, maximum speed of the tunnel boring machine. The resulting liquid is reinjected in the boring machine and the dried solids and sifted parts are analyzed and saved for subsequent use in this and other projects.

- **Environmental management**: consumption of electricity and materials is less than estimated initially, by 50% and 25%, respectively.

### Awards Received

- First prize in the **Build Safe Awards**, granted by Poland’s National Work Inspection Directorate.

- Special mention from the **Firefighters Department in Gdansk** during the fire drill exercises carried out in the tunnel work.

- First prize in the **urban projects**, category of the VII Edition of the Civil Engineering and Public Works Machinery Power Awards 2013, held by the **Potencia** magazine and the Spanish TPI publishing group for the application of innovative, efficient solutions with lower environmental impact.

<table>
<thead>
<tr>
<th>Location: Gdansk, Poland</th>
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<tbody>
<tr>
<td>Company: OHL Poland</td>
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<tr>
<td>Client: Gdansk Investment Management Company (GIK)</td>
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<tr>
<td>Total budget: €221 million</td>
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<tr>
<td>Time period: 2011</td>
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<tr>
<td>Scope: Execution of a 2.4 km section of highway which includes twin tunnels of 1,072 m in length, each one underneath the mouth of the Vistula River in the Baltic Sea.</td>
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<tr>
<td>Impact/Value generation: Economic development, Technological innovation</td>
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MECCA-MEDINA HIGH SPEED RAIL LINE: TECHNICAL AND HUMAN CHALLENGES IN A PROJECT OF GREAT INTERNATIONAL PRESTIGE

OHL is the main construction company of the Spanish-Saudi Al-Shoula Consortium, responsible for Phase 2 of the "Haramain High Speed Railroad" project in Saudi Arabia.

The project is internationally recognized and is the most significant in Saudi Arabia, given the growing number of pilgrimages between Mecca and Medina, which may make this route the most comfortable, safe and fast, thereby reducing intense road traffic.

The scope of OHL includes 50% of the road and mounting base works and 25% of the catenary works, substations and corresponding maintenance.

Among other actions, in 2013 OHL purchased and received all the track-construction machinery required for the project and to commence track work.

The purchase of materials, machinery and services is a strategic feature for work of such magnitude. For this, the division’s Machinery and Purchase Department implemented the Computerized Purchasing System (CPS) and Enterprise Resource Planning (ERP), thereby ensuring conformity of purchase management with the Group’s corporate policies and standards. It also implemented the multicurrency system to facilitate management of comparisons by the work’s personnel and temporarily activated the ERP certification module.

The challenges involved in this project are numerous and different in nature, among the following:

- Personnel mobility logistics needed for the work in a country with very complex administrative and legal requirements.

- The extreme geographical and weather conditions affecting the project make occupational hazard prevention (OHP) an essential feature of the project, which has led to the implementation of the following initiatives:

  - Collaboration with Structuralia and the Labor Foundation for Construction (FLC), to develop a DVD video library with OHP training content for large railroad projects and adapted to the different profiles involved in the work.
  
  - Preparation of an International Risk Prevention Program, which includes the different problems and incidents regarding occupational prevention based on each country’s legal regulations.

- Among the technical challenges is mitigating the effects of sand and, in general, the construction of a high-speed railroad line in real desert conditions, making it a project that is unique in the world. These challenges have led to the foundation of AridLap, an R&D&i consortium in which OHL Construction participates, along with other companies. AridLap’s objective is to search for solutions to minimize the effects caused by extreme weather on high-performance railroad infrastructures in arid areas.
NEW MONTREAL UNIVERSITY HOSPITAL CENTER (CHUM): A PUBLIC-PRIVATE PARTNERSHIP (PPP) TO BUILD AND OPERATE A FLAGSHIP HOSPITAL

The new Montreal University Hospital Center is an ambitious health project which will provide the city of Montreal with internationally recognized health infrastructures.

Construction will last approximately nine years, including two phases and a midway milestone in 2016, marking the completion of Phase I (of 85%). Phase II is scheduled to be completed by March 2020.

The project is being executed under the formula of the Public-Private Partnership (PPP) between the CHUM and the Collectif Santé Montréal, formed by four European partners and in which OHL has a participation of 25%. The competencies of this consortium include financing, design, construction, and operation and maintenance for a period of 34 years from the end of Phase I.

The project is funded by the issue of senior, series A bonds for an amount of 1,370,828,000 Canadian dollars at 6.721% with an interest-only period up to September 2049, and an equity of 11.7% of the debt’s value, divided in proportion equivalent to the partners’ shares. This funding model has obtained several recognitions.

In addition, the construction of the hospital will involve hiring:

- More than 2,000 direct on-site workers, mostly from Quebec (over 95%).
- Indirect employment with contracts mainly awarded to local companies (over 90%).

The public authorities of Quebec have shown their satisfaction with these results. In addition, the consortium companies will provide the employees with the necessary continuous training.

From an environmental point of view, the new CHUM is in a process of LEED Silver certification for its construction phase by the Canadian Board of Environmental Buildings. The requirements of this certification include erosion and sedimentation control, minimization of the emission of polluting gases, energy efficiency, use of recyclable materials during construction, interior air quality, ecological design of the project and management of rainwater, among others, the current score being well above the required minimum.

The project is also scheduled to obtain the LEED Silver certificate for subsequent operation and maintenance, which confers a high integral environmental commitment to the project.

AWARDS FOR THE FUNDING MODEL

- 2011 Overall North America Project Finance Deal of the Year, Grand Jury Award.
- North American Project Bond Deal of the Year 2011.
- Award by the Project Finance International magazine.
- Gold Medal 2012 by the Canadian Council of Public-Private Partnerships.

THE HOSPITAL IN FIGURES

- 772 individual rooms.
- 36 medical specialties.
- 39 operating rooms.
- 330,000 m² of surface area.
- 10,000 jobs and 6,000 student internships throughout the duration of the project.
NORTHERN URBAN TOLL ROAD: A SOLUTION TO ROAD SATURATION IN MEXICO CITY

In recent years, Mexico has experienced rapid urbanization which has affected the Valley of Mexico metropolitan area in particular, with an estimated population of some 26 million people.

The Beltway, its main route of communication, is used by an average of 143,000 vehicles daily, reducing traffic speed to 14 km/h during rush hour with travel times of two and a half hours in 60% of cases.

The growth estimates of the Federal District Government forecast the collapse of this road artery in less than five years. In the meantime, it will continue to contribute to waste of time for the population, inefficient fuel consumption and concentration of large quantities of polluting gases.

The Federal District Government decided on a project to improve this route of communication that involved the only possible solution: the construction of an elevated viaduct that will occupy the minimum space over the existing road.

Now known as the Northern Urban Toll Road, this highway is 9.8 km long, with 6 lanes and 10 interchanges and 6.2 km of entrance and exit ramps, it connects to the second level of the existing beltway and the State of Mexico Bicentennial Viaduct. Construction took place between January 2011 and March 2013, including nighttime work shifts and limited room for maneuvering so as not to hold up traffic on the Beltway.

Since it is the first toll highway to operate in Mexico City it has been equipped with a modern, state-of-the-art, all-electronic toll system to allow easy access to the viaduct at speeds of up to 60 km/h, with control at the access and a toll-free exit.

The quality, environmental and safety management was performed according to a Comprehensive Management System (ISO 9001: 2008, ISO 14001:2004 and OHSAS 18001:2007) that obtained certification in September 2012.

The construction of the Northern Urban Toll Road avoided affecting new ecological and environmental areas and achieved the proposed objectives:

- Improvement of traffic speed to up to 80 km/h.
- Reduction of travel times to one and a half hours on average, in both public and private transportation.
- Efficient fuel consumption, and an estimated reduction of GEI emissions of 12,974 T CO₂/year.

Finally, we should mention the important contribution made by the project to the local economy, which has generated:

- 4,500 direct jobs.
- 14,900 indirect jobs and contracting nearly 300 companies (90% local) for the pre-fabrication of structural elements, their transport and assembly, the supply of steel and concrete, the execution of pavements and railings, installation of lighting and toll control equipment and signs, etc.

MEASURES TAKEN TO REDUCE THE ENVIRONMENTAL IMPACT OF THE PROJECT

- Recessed construction of the central section of the road, of approximately 1.5 km to avoid visual impact of the Chapultepec Forest and Fuente de Petróleos (Petroleum Fountain), considered a historic monument.
- Lighting of the entire structure with low-consumption solar-energy lamps.
- Controls to minimize acoustic contamination by measuring noise and vibration.
- Construction and/or renovation of the green areas affected.
- Awareness campaigns for energy and water saving and management of all types of waste.
OHL Industrial

2013 BUSINESS PERFORMANCE

The activity of the OHL Industrial division in 2013 was carried out in a context similar to that of previous years: contraction of investments in the Spanish market, counteracted by expansion of the international market, especially in Latin America.

The slow-down of investments in industrial sectors in Spain has had a special impact in the field of renewable energy, where, despite this situation, OHL Industrial has materialized representative projects throughout the year. As expected, the areas of Oil & Gas, mining and cement have also seen a decline in activity, though recovery is forecasted for the coming years, particularly in the mining sector. Regarding the nuclear sector, Chepro continues reinforcing its presence at all Spanish nuclear power plants, maintaining its activity in regular recharges.

Faced with this situation and in compliance with its strategic plan, OHL Industrial has made a firm commitment to international markets with expectations of strong growth in industrial investment such as Mexico, Chile and Peru. Awards in each one were obtained which made it possible to meet two fundamental objectives: diversification of the portfolio and strengthening of presence in strategic countries.

POSITION

- Clear international calling with stable presence in strategic markets.
- Turnkey industrial plant projects.
- Operation and maintenance.
- Presence in the oil & gas, petrochemistry, energy, mining and cement and fire protection sectors.

MARKETS

- America: the United States, Mexico, Colombia, Peru, Chile and Brazil.
- Europe: Spain.
- Middle East: United Arab Emirates.

BUSINESS MILESTONES 2013

- The subsidiary OHL Industrial & Partners was created in Oman, thus reinforcing its presence in the Persian Gulf market along with the offices in Abu Dhabi, a presence that is of high value and potential.
- Successful completion of projects in Mexico, Peru, the USA, Chile and Spain which confirm OHL Industrial’s international calling and its technical capacities to execute turnkey projects.
Energy

- Signing of its second cogeneration plant in Mexico in an EPC (engineering, procurement and construction) contract awarded at the Francisco I Madero refinery, in Tamaulipas.
- Temporary receipt, at the beginning of 2013, of the largest biomass generation plant in Spain, with a capacity of 50 MW, built for Ence.
- Commercial start-up of the 50 MW thermosolar plant built by OHL Industrial in Morón de la Frontera (Seville, Spain) for Arenales Solar.
- Start-up and assurance tests of OHL Industrial’s first power plant in Mexico, a cogeneration plant with a capacity of 60 MW for the CYDSA group in the city of Coatzacoalcos, State of Veracruz.

Oil & Gas

- OHL Industrial Oil & Gas obtained its first two projects in Mexico: a hydrogen plant, which includes the completion of a gas pipeline in the Cadereyta Jiménez refinery in Nuevo León and a repumping station for the Salamanca-Guadalajara oil pipeline in Degollado, Jalisco.
- Start-up of the Vopak hydrocarbon storage station in Algeciras (Cádiz, Spain), with 403,000 m³ capacity and 22 tanks.
- Definitive acceptance of the Pluspetrol gas fractionation plant in Pisco, Peru.

Mining and Cement

OHL Industrial Mining & Cement has experienced a notable increase of 225% in its production compared to 2012 and has won major international contracts, among which are the following:

- In Peru, the operation and maintenance of a mineral crushing, transportation, milling and storage plant of El Brocal Mining Company.
- In Honduras, a contract from Cementos del Norte for the construction of a raw material grinding, transportation and storage plant.
- Start-up of the facility for comprehensive copper oxide grinding, transportation, acid treatment and piling system for the Codelco Ministro Hales division, in Chile.
- Completion of the comprehensive limestone grinding project in Hidalgo, Mexico, for the Cruz Azul cement manufacturer.

Firefighting systems

- Chepro continues reinforcing its presence in all Spanish nuclear power plants, maintaining its activity during the regularly produced recharges.
- Relying on the presence of OHL Industrial, in 2013 Chepro started its plans for international expansion.
BUSINESS AND SUSTAINABILITY: NOTABLE PRACTICES

PICTURE ROCKS PHOTOVOLTAIC PLANT: A PROJECT THAT GOES BEYOND SOLAR ENERGY PRODUCTION

| Location: | Arizona, United States |
| Company: | OHL Industrial USA, Inc. |
| Client: | NVT Licenses LLC (100% SunEdison, LLC) |
| Budget: | $35 million (only BOP not supply of modules) |
| Start year: | 2012 |
| State: | Finished (2013) |
| Beneficiaries: | Picture Rocks’ natural and social environment |

In 2012, OHL Industrial USA, Inc. obtained its first solar industry project in the United States in Arizona, the state with the second highest rate of employment generation in this sector. Specifically, the design, construction (without supply of photovoltaic modules) and operation of a 20 Megawatt (MW) photovoltaic solar energy plant in Picture Rocks on land belonging to Tucson Water.

Since its start-up in December 2012, the plant has produced more than 50,292 MWh of clean energy for the local electricity supplier covering the yearly needs of approximately 3,500 households. This has prevented:

- More than 31,705 t of carbon monoxide.
- More than 25 t of nitrogen oxide.
- More than 22 t of sulphur dioxide.

The implementation of the photovoltaic plant on land of high environmental value required the construction work to be carried out while protecting the biodiversity and natural environment affected by the installation with measures such as:

- Irrigation installations for 200 hectares and planting 8,500 species.
- Restoration of the natural habitats of species which could be potentially displaced, as is the case of the Mexican fruit bat and the burrowing owl.
- Development of a program for the preservation of the desert box turtle.

Other notable features of the project are as follows:

- A stone wall was designed to improve the project’s visual impact and allow unrestricted flow of water resources and access by fauna through the plant.
- The Outdoor Lighting Code of Pima County was applied to prevent light pollution.
- A fire prevention water storage tank with a capacity of 181,700 liters was installed, along with a hydrant and associated pumping equipment. This represents a valuable contribution to the safety of the local community, which is located in a highly arid area.
- Training activities in the local schools, performed by company personnel.
- Actions intended to save energy and reduce the emission of pollutants.

The project was developed taking into account the legitimate concerns and desires of the local communities living close to the installations, both in its design and construction as in its current operation and maintenance.

Above, Picture Rocks photovoltaic plant in Arizona. Below, the burrowing owl, a local species for which nesting habitats were prepared.
SEMI-CONTINUOUS PILING SYSTEM: WORKING TOWARD MORE SUSTAINABLE COPPER MINING

| Location: | Ministro Hales Site – II Region of Antofagasta – (Calama, Chile) |
| Company: | OHL Industrial Mining & Cement |
| Client: | Codelco |
| Project: | EPC Project and O&M Services |
| Budget: | $93 million |
| Start year: | 2013 |
| State: | Under construction |
| Beneficiaries: | R&D&i, environment, employees and client |

OHL Industrial Mining & Cement has been part of the OHL Group since 2010 through the OHL Industrial division. The company considers R&D&i to be an essential factor for its business growth and contribution to sustainability. The company therefore introduces innovations in its bids to achieve projects with improved economic, social and environmental impact. The creation of the semi-continuous piling system is an example of this.

The improvement of the piling system was planned during the design and operation of Codelco’s Ministro Hales plant in Chile. The company’s technical department suggested a new design, compared to other commercial alternatives, that provided new advantages in productivity for the mining industry.

The main **benefit of this system is the elimination of idle time** when the radial piler and bridge belt are moving since they can continue pouring material during the operation as compared to the conventional systems. This would result in the plant’s increased production of 1.91% in the three operating years.

From the point of view of **environmental protection**, the project stands out for the inclusion of preventive maintenance programs of machinery and equipment to prevent the emission of CO, NOx and HC, products of vehicle exhaust gases. Likewise, the design of the primary area improves the reduction of emissions because materials are not handled by trucks for dumping and transportation.

The project’s **social impact** is found in the work performed by the company to improve the **professional development of its local employees**. Around 150 Chilean workers were hired for the project. They received more than 160 training hours throughout the project and 320 hours in occupational risk prevention and operation and maintenance (O&M) services.

Further information: [www.ohlindustrial.es](http://www.ohlindustrial.es)

The innovation developed by OHL Industrial Mining & Cement resulted in a savings of 10,000 maneuvers in three years of operation, which amounts to 21 days of production.
OHL Services

2013 BUSINESS PERFORMANCE

The OHL Services division was created in November 2013 as the division of the OHL Group specialized in building and installations services (cleaning, comprehensive maintenance, support structure and energy efficiency management) and assistance services for the elderly (management of day care centers, reception centers, residences and healthcare management services).

It was created by integrating the subsidiaries Ingesan, a leader in the facilities management field and Novaire, a leader in social care with 11 first-class residences in the Valencian Community.

In 2013, the market in which it operates followed the trend of previous years, within the context of economic crisis, even though the new activities of energy efficiency and domestic care services have shown better performance.

The building maintenance and cleaning sectors have most strongly followed the budget restrictions of public and private clients and therefore, a strong competition in price. However, despite the 2.7% contraction of this market, public administrations and the supplier concentration processes have facilitated an increase in the sector leaders' billing.

In that context, Ingesan ended 2013 as a very satisfactory year with a 33% increase in its business figure, an increase well above 2% - the average of leading companies. Its EBITDA also increased 42%.

Meanwhile, the position of Novaire in the Valencian Community’s market was reinforced in 2013 even though its conditions were not positive in the private, public or settled market due to the economic crisis and non-payments and budget adjustments in the Generalitat Valenciana.

In that context, Novaire has carried out an intense external communication and place marketing strategy which made it possible to raise the annual average occupation to 97.1%. It also allowed largely compensating for the decrease around 9% of the price of half of the subsidized places, caused by the adjustments in the Conselleria de Bienestar Social (Department of Social Welfare) of the Generalitat Valenciana.

Also, the continuity of a strict cost containment policy has facilitated a decrease of 4.5% of the use costs in the year and has significantly contributed to an apparent improvement of the Company’s entire ratios and margins which reached historic figures, both in the EBITDA, 16% higher than 2012, and the net profit.

The perspectives for 2014 of the markets in which OHL Services currently operates are more optimistic than in 2013, in line with the known estimates for the Spanish economy. Ingesan expects to continue growing above the average of the sector’s leading companies. Novaire will continue its strong commercial and cost containment policy.
BUSINESS MILESTONES 2013

The most significant awards in 2013 by the business area are as follows:

Cleaning

- Contracts for cleaning the schools of the Polytechnic University of Madrid, for an amount of €21.5 million and four years.
- Renewal of the contract for general cleaning of the subway stations of lines 8 and 10 of the Madrid Subway, for an amount of €23.1 million and a period of four years.
- Renewal of the contract for cleaning the A Coruña University Hospital (CHUAC) for two years and €9.8 million.

Maintenance

- Comprehensive maintenance of the Alcorcón Hospital, for €1.2 million and two years.
- Maintenance of the installations of Renfe Integria in Madrid, Castile and León, Galicia and Asturias, for €982,123 and two years.
- Renewal for one year of the comprehensive maintenance of the hospitals and health centers of public company Alto Guadalquivir, for €2.1 million.

Energy efficiency

- Contract for energy management and maintenance with full guarantee of the residential care complex of Ávila (SACYL) for €4.8 million and ten years.

Home care services

- Contracts with the local governments of Jerez (€13.2 million and two years), A Coruña (€6 million and two years) and Fuenlabrada (one year and €1.3 million).

Services to retirement homes

- Ingesan has contracted the management of the Fontiveros, Ávila retirement home, for €5.6 million and ten years.
- Novaire agreed on 114 new residential places with the Generalitat Valenciana, obtaining a mix of 68% of subsidized places and 32% of private places, over a total of 1540.

On the other hand, at the end of 2013, OHL Services started to internationalize its activity. It accompanied the OHL Construction division in concession tenders for hospital infrastructures in Chile where Ingesan offered operation in concession of non-health services.

CERTIFICATIONS 2013

- In 2013, Ingesan obtained the certifications ISO 50001, for energy efficiency (first company in the Group to obtain it), OHLSAS 18001 and SA 8000, for social responsibility.
BUSINESS AND SUSTAINABILITY: NOTABLE PRACTICES

INGESAN, COMMITTED TO AN EMPLOYMENT PROGRAM FOR PERSONS AT RISK OF SOCIAL EXCLUSION AND A SOCIETY FREE OF GENDER-BASED VIOLENCE

In 2013, JV Limpisa Ingesan, specialized in building maintenance and cleaning, received, with other companies, the V Incorpora Award in the Medium-sized Company category.

When granting this recognition, the panel valued the employment policy of Ingesan for the award, prominent because the number of hired disadvantaged individuals constituted a significant percentage among the staff, the profile of such integrated employees and the average duration of these contracts.

Ingesan also joined the Network of Companies for a Society Free from Gender-Based Violence in July 2013 through a collaboration agreement with the Spanish government Ministry of Health, Social Services and Equality. The purpose of this agreement is to promote awareness about gender-based violence and an employment program for the victims.

Currently, there are 56 companies adhered to the initiative, which is structured around a series of principles that consider actions to promote:

- Equality between men and women.
- Respect for essential rights.
- The right to build a society free from gender-based violence.
- Full social and employment integration of women who are victims of this social scourge.

INGESAN EMPLOYMENT INTEGRATION 2013

- 97 contracts for people at risk of social exclusion and/or with disabilities.
- Collaboration with the Integra Foundation and the Adecco Foundation.
- Collaboration with the “Aquí Hay Trabajo” (Find Work Here) program on Channel 2 of RTVE.

OHL Services

In 2013 OHL received the Integra Award, granted by the Integra Foundation, for the Group’s commitment to employment integration of persons at risk of social exclusion, principally promoted by Ingesan.

Ingesan closed 2013 in a very satisfactory manner, with an increase of 33% of its turnover.

The Incorpora Awards are organized by the “La Caixa” Foundation and recognize the best actions of companies in employing individuals at risk of social exclusion.
SUPPORT FOR ACTIVE AGING AND INTERGENERATIONAL SOLIDARITY, TWO FIRM COMMITMENTS OF NOVAIRE

Through its activities, Novaire’s objective is to contribute to a more just social representation system in accordance with the values and needs of the elderly. The company has developed three initiatives along these lines: Miradas cómplices, Los mayores primero and Ciclo Novaire.

*Miradas Cómplices (Complicit Looks)*

In 2012, the company created a photo contest of images which permit seeing elderly people in another light.

The 2013 edition, dedicated to *The importance of the look*, doubled the number of participants and images received the previous year. The winning photographs were in the 2014 calendar, 25,000 copies of which were distributed with *Información*, the provincial newspaper of Alicante (Spain). It also edited a book and documentary put together with photos from the 2012 edition.

*Los mayores primero (The elderly first)*

Closely related to *Miradas Cómplices*, this project consists of the monthly publication of an editorial supplement for elderly people which is distributed with Alicante’s newspaper *Información* (with more than 250,000 readers).

*Ciclos Novaire (Novaire Series)*

The *Ciclos Novaire* are held with the intention to encourage professional meetings and offer a forum for the exchange of information between sectors and organizations involved in elderly care.

In 2013, it celebrated the fourth edition of these series, under the title *Ética y atención a mayores. Un reto de nuestra sociedad (Ethics and care of the elderly. A challenge of our society)*. The conference counted on the presence of prestigious speakers such as philosophers Fernando Savater and José Antonio Marina, and the debate presented three main purposes: invitation to reflect, promotion of active respect and the fight for rights of elderly people and make the actors involved aware of their capacity and obligation to be agents of this change. Further information: [www.novaire.es/ciclos-novaire](http://www.novaire.es/ciclos-novaire)

In 2013, *Miradas Cómplices* was included in the good practices manual of the Fundación Pilares for individual autonomy, which includes initiatives related to the area of dependence, aging or disability.

Images of the initiatives of Novaire. Bottom center, the philosopher Fernando Savater, who participated in the *Ciclos Novaire*. 
OHL Developments

2013 BUSINESS PERFORMANCE

The OHL Developments division was created in 2001 with the aim of identifying strategic diversification opportunities for the OHL Group.

Its seed was the Mayakoba project, in the Mexican Riviera Maya, which is being carried out in two phases. In the first phase, OHL Developments promoted the development of the Mayakoba resort as one of the most exclusive resorts in the world, with five deluxe hotels and a golf course. In the second phase, the Mayakoba City residential project will be developed.

In 2012 the Canalejas project in Madrid became part of the Mayakoba project. OHL Developments participates in the Canalejas project as a developer and minority investor.

**POSITION**

- Development of unique, mixed-use and high quality projects, operated by the most prestigious worldwide hotel chains.
- Expansion strategy and business development in the international market, capitalizing on the experience and know-how acquired in Mayakoba and Canalejas, as a high level global project developer.

**MAYAKOBA RESORT**

Ten kilometers from Playa del Carmen, the Mayakoba resort now has three hotels in operation, all in the 5 star luxury category, which are operated by three of the most prestigious international hotel chains: Fairmont, Rosewood and Banyan Tree. Also in operation is the golf course, El Camaleón, designed by Greg Norman, which made history by becoming the first venue outside the United States and Canada to host an official tournament on the PGA Tour.

The growth in luxury tourism has led to Mayakoba recording a weighted average occupancy of 57.8% in its three hotels, up from 53.0% in fiscal year 2012. All this in a context of growth of tourism in Mexico has led to the Riviera Maya exceeding four million visitors for the first time.

The first phase of this complex will be completed with two new hotels, one operated under the Andaz brand (Hyatt Group), with work beginning in 2014, and another to be operated by another prestigious international chain.

The operating hotels and installations enjoyed international prestige in 2013, as reflected in the top-level distinctions received, among them the AAA Five Diamond Award, the highest rating from the American Automobile Association (AAA) in the United States, which is awarded to less than 0.3% of the more than 50,000 hotels this association includes.
in its ranking, and obtained by the Fairmont and Rosewood hotels for the second consecutive year. For outstanding environmental compliance, Mexico’s Ministry of the Environment and Natural Resources granted, through the Procuraduría Federal de Protección al Ambiente (Profepa, the Tourism Environmental Quality Certification), the highest honor in the environmental area of tourism.

In addition, in 2013, Mayakoba hosted a new edition of the Mayakoba Golf Classic of the PGA, which has been renewed for the next five years and has been renamed the OHL Classic at Mayakoba. It already has its own exclusive week during the PGA Tour circuit, the 3rd week of November.

MAYAKOBA CITY

Another remarkable milestone for 2013 was obtaining the necessary licenses and permits for the development of the second phase of Mayakoba, the Mayakoba City residential project. During 2013 early work on this residential development was started, with the construction of primary infrastructure and the marketing of the first lots. The project involves the complete development of over 400 hectares, divided into three zones with differentiated real estate products for different market segments.

CANALEJAS PROJECT

With an investment of around €500 million, the Canalejas project is unique in Madrid. It will revitalize the most symbolic area of the city center, near the Puerta del Sol, and will feature the first hotel of the luxury Four Seasons chain in Spain, which will reinforce the attractiveness of Madrid as one of the main luxury destinations in Europe.

The project will rehabilitate seven historic buildings of significant architectural value, located at the confluence of Alcalá street, Sevilla street, Carrera de San Jerónimo and Plaza de Canalejas. In addition to the Four Seasons Hotel, there will be a high quality commercial area, a residential complex with Four Seasons service and a parking lot that will serve the resort and the entire area. The total area of the property will reach 50,000 m², approximately.

In early 2014, the appropriate licenses and permissions to perform the preliminary work of strengthening and consolidating facades, as well as internal restructuring had already been obtained.

BUSINESS MILESTONES 2013

• Consolidation of the Mayakoba Resort as the global benchmark in luxury tourism in the Mexican Riviera Maya.
• Start of the Hotel Andaz (Hyatt Group), the fourth at Mayakoba.
• Beginning of the second phase of Mayakoba, Mayakoba City residential development.
• Regarding the Canalejas Project, 2013 ended with major advances in both urban paperwork procedures and preparation for performing of the work, with the aim of having the project fully operational in 2017.
BUSINESS AND SUSTAINABILITY: NOTABLE PRACTICES
SUCCESSFUL BUSINESS AND SUSTAINABLE DEVELOPMENT IN MAYAKOBA

Location: Riviera Maya (Mexico)
Start year: 1998
Surface area: 649 ha

Phase 1: Mayakoba Resort
Operational:
- Fairmont Mayakoba Hotel
- Rosewood Mayakoba Hotel
- Banyan Tree Mayakoba Hotel
- “El Camaleón” Golf Course
In progress:
- Andaz Hotel (Hyatt Group)

Phase 2: Mayakoba City
In progress:
- Medium and high density residential area.
- Shopping center
- Parks
- Golf Course

Number of employees in 2013: 1,729

Mayakoba, promoted by OHL Developments and located in the Mexican Riviera Maya, in the state of Quintana Roo, is an international benchmark for its contribution to the development of tourism committed to the welfare of the area and protection of the environment. Located in the Mexican Caribbean, Mayakoba occupies an area of 649.25 ha of great ecological value, in which are found several ecosystems in fragile equilibrium with a great diversity of flora and fauna. A natural heritage which the OHL Group has always aimed to preserve from the planning of the project in 1998 to its current operation.

For the design of the installations, OHL formed a multidisciplinary team whose combined experience and knowledge allowed the definition of an ecological profile from which a unique resort was planned. The primary objective of the group of scientists, engineers and architects who designed the complex was to protect the delicate ecosystem of the area, which is home to the world’s second largest coral reef.

The Mayakoba project was designed to be developed in two phases: Phase 1, on the 240 ha of coastal area to create the Mayakoba Resort and Phase 2, on the 409.25 ha of medium forest to create the urban real estate concept of Mayakoba City.

Mayakoba Resort: the first phase of development

There are three exclusive hotels in the Mayakoba Resort, the Fairmont, Rosewood and Banyan Tree, and the El Camaleón golf course currently in operation at the Mayakoba Resort. To ensure the conservation of mangroves, 90% of the structures in Mayakoba were placed at 500 m from the beach and a system of artificial navigable canals, with a surface area of 25 ha and 13 km long was designed and built, making it the mangrove swamp with the best environmental quality of this nature in the area.

PARAMOUNT RECOGNITIONS RECEIVED BY MAYAKOBA
- Ecotourism Award from the Miguel Alemán Foundation, 2008.
- Certification by Audubon International of the El Camaleón Golf Course since 2006
- Sustainable Standard-Setter Award by the Rainforest Alliance, 2011.
- Ulysses Award for Innovation in tourism from the World Tourism Organization, 2011.
- The hotels were included in the 5 diamonds category of the AAA (American Automobile Association) in 2012. Fairmont and Rosewood Mayakoba renewed their inclusion in this category in 2013.
- Certification in Environmental Quality Tourism, granted in 2013 by the Procuraduría Federal de Protección al Ambiente (PROFEPA).

A SELECTION OF FIGURES
- 1,700 direct jobs and 4,250 indirect jobs (annual average).
- 299 different animal species.
- 90% of the structures located within 500 m of the beach in order to preserve a strip of mangrove of almost 60 ha.
The recovery of this and other ecosystems has made the Mayakoba Resort an example of global sustainability by becoming a natural habitat for almost 299 species including birds, fish, reptiles, crustaceans and mollusks, compared to the 49 species there before the intervention.

The vacation resort is also an important source of wealth for the area, thanks to the generation of an annual average of 1,700 direct jobs and 4,250 indirect jobs, as well as the boost of a series of social initiatives.

**Mayakoba City: the second phase of the development**

During 2013, OHL Developments received approval from the Ministry of Environment and Natural Resources of the Mexican government and the urban planning authorities of the local government to initiate the second phase of development: Mayakoba City.

Mayakoba City is comprised of infrastructure and services for up to 17,000 homes, respecting the environment by incorporating green areas. This new development is designed to become the first Sustainable Residential Community in the Riviera Maya.

The project’s sustainability efforts include the following guidelines:

- Creation of the first public City Park, 10 ha in size, including sports, social and cultural recreation areas in an environment of forest conservation.
- Minimizing the visual impact of the buildings, through a concept of wooded roads in conservation areas and the creation of green boulevards.
- Maintaining the environmental quality of development, through the creation of green areas to facilitate retention of the native fauna.
- Compliance assurance and monitoring of sustainability criteria and parameters established in the design for the conservation of forest ecosystems by partners and subcontractors.
- Implementation of an environmental management system of 8 programs which will care for aspects of vegetation, wildlife, waste management, environmental contingencies, environmental diffusion, control of water in sinkholes and karst structures, and the social and cultural aspects of the surrounding communities.

In 2013, an agreement was signed with the Universidad Autónoma de Morelos for the monitoring and control of cats and wildlife during the first stage of construction.

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409 ha of total surface area, of which 68% are dedicated to exploitation and 32% to conservation.

Estimated total investment of $1,000 million.

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The Banyan Tree Mayakoba and the protection of the Melipona bee to improve the quality of life of a community

Since 2010 the Banyan Tree Hotel has developed a biodiversity protection project aimed at rescuing the Becheii Melipona species, a native species of stingless bee traditionally raised by the Mayans to obtain their precious honey, known for its chemical and antibiotic properties.

The project aims to keep alive the Mayan tradition through the establishment of community micro-businesses promoting the economic development of the local community through productive activity with a friendly atmosphere. The following are notable among the main actions carried out in 2013:

- Delivery of materials for the construction of the craft workshop.
- Third training for breeding, management and harvesting of Melipona bees.
- Training for the development of products.
- Training for the development of successful business communities.
- Training for safety and hygiene.
- Training for the development of soap to be sold at the Banyan Tree Mayakoba.

It is expected that the community will reach a stable production in mid-June 2014. Meanwhile, they have obtained alliances with a brand of community artisan products (Kuxtal Sian Ka’an) to include their products in the catalog and provide access to new markets that will enable 100% self-sufficiency of the project.
Labor practices

Our priority is to become a good place for people to work and progress both individually and professionally anywhere in the world. OHL’s strong commitment to equality, occupational hazard prevention and access to continued professional training in any country are some of its human resource management priorities.

THE MOST RELEVANT EVENTS OF 2013

Human Resource Management at OHL Construction has launched the Performance Evaluation System, this first phase of which is intended for executives and managers in Spain, the USA, Canada and Latin America. This system is used to estimate the level of performance and behavior of each professional in his or her job. The results will assist in the preparation of a personal improvement plan that will detail actions or initiatives to help employees improve their professional development.

In the area of health and safety, 2013 saw a global reduction of 10.13% in the rate of incidents in all of OHL’s divisions compared to the previous year. This both confirms and consolidates the downward trend of this index, which fell by 9.05% from 2011 to 2012.

These good results are underpinned by the intense occupational hazard prevention training policy put into place by the Group over the last year. A significant effort was made in 2013 to provide OHP training in all the projects carried out by OHL internationally and the preparation of audiovisual courses on OHP to make that training possible. That year, a total of 95,477 of the Group’s professionals received 108,842 hours of training in OHP: 96,500 classroom hours, 11,612 distance learning hours and 730 hours online. The Construction division accounted for 78% of total hours.

More than 21,000 training and communication activities were carried out in work centers in 2013 (Tool Box Meetings), over 290,000 hours and a total of more than 400,000 participants. These training meetings lasted between 15 and 60 minutes and focused on explaining the safe working processes and procedures required.

In addition, last year online courses on the OHL Group’s Code of Ethics and Human Rights were attended by 7,731 employees during a total of 77,310 training hours. Given this significant achievement, both courses have been permanently included in the Training Actions Catalog for the coming years.

Distribution according to destination

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OTHER SIGNIFICANT PROGRESS MADE THROUGH THE YEAR

TEAM

84% of the Group’s directors overseas are from the same country as the companies they manage.

- The countries where the most employment was generated in 2013 were Peru, Spain and Chile.
- Spain (8,457), Peru (4,284) and Mexico (3,423) were the countries with the most employees in the Group.
- The working conditions of 70% of the Group’s employees are regulated by collective agreements (100% in Spain).
- There are 62.4% of workers covered by life and accident insurance.
- Gross rotation index for 2013: 15.3%.
- The Employee Assistance Program continues to be the main measure of support for the reconciliation of employees’ work and personal lives.
- In 2013, the OHL School of Construction increased its scope of action by implementing new collaboration initiatives with Spanish universities and training scholarships in OHL projects in Spain.
- Plan to contract young university graduates (Spain) in 2013: more than 60 collaboration agreements.

EQUAL OPPORTUNITIES

No complaints of harassment through the Harassment Protocol in 2013.

97 people with disabilities and/or at risk of social exclusion contracted in 2013 (Spain).

- Ingesan joined the Network of Companies for a Society Free from Gender-Based Violence.
- Individuals with disabilities make up 2.5% of the workers in the entire workforce of the Group in Spain that employ more than 50 workers. An increase of 15.6% in purchases made to Special Employment Centers, compared to 2012.
- Integra Award from the Integra Foundation and Incorpora Award from the Social Work of “La Caixa”, awarded to the OHL Group for employment integration.

FIGURES 2013

- 23,795 employees in the entire Group.
- 20.0% increase in the Group’s workforce compared to 2012.
- 29.8% of women in the workforce (28.8% in 2012).
- 10.1% year-on-year reduction in the Group’s global incident rate.
- 33.2% of all training hours were taken online.

Employment by divisions 2013

- OHL Concessions: 1%
- OHL Construction: 9%
- OHL Industrial: 22%
- OHL Developments: 7%
- OHL Services: 4%
- Corporate: 57%
HEALTH AND SAFETY

Zero fatal accidents in all of the Group’s divisions.

- Signing by the Group’s President of the Occupational Hazard Prevention, Quality and Environment Declaration and its distribution to employees.
- Approval and publication of the Occupation Hazard Prevention, Quality and Environment Policies in all the divisions.
- 37% of the Group’s sales were carried out under a certified Prevention System, 93% in the activity in Spain.
- Preventive awareness. Widespread use of information and communication meetings on occupational hazard prevention before starting each task.
- OHL Construction: Design of the International Risk Prevention Program, which includes the different problems and incidents regarding occupational prevention based on each country’s legal regulations. In 2014, the e-learning courses, which last 50 hours, will be given in countries where the division has a greater presence.
- OHL Construction: Renewal of OHSAS 18001 certificates in Chile. Renewal of the Integrated Management System with TÜV in Mexico.
- OHL Construction: Successful passage of the integrated audit for Safety, Quality and Environment in the Latin America area, which covers the renewal of certificates in Chile, Peru and Argentina and additional certification of the affiliates in Uruguay, Ecuador, Colombia, Venezuela and Brazil.
- Certification of Australia and Canada (February 2014) in the tri-standard Integrated Management System.
- OHL Construction: Design of a Management System in the PMP environment with EVERIS.
- OHL Concessions: Recognition by the Centro de Desarrollo Industrial (CDI) of Peru’s National Industry Association (SNI) of the Opecar occupational health and safety system. Opecar is a Peruvian affiliate of OHL Construction that carries out operation, preservation and road safety tasks in the Autopista del Norte (Northern Highway).

TRAINING

Historical record number of training participants: 173,056 (+2.01% compared to 2012).

Acquisition of the PMP (Project Management Professional) culture and work philosophy. Classroom and online courses in project management and direction to certify technical professionals in the PMI (Project Management Institute, USA).

Several courses in sustainable construction according to the LEED standard (Leadership in Energy and Environmental Design).

Commencement and consolidation of the OHL International Languages School.

Remodeling of OHL Group’s Welcome course and the Corporate Social Responsibility course.

Delivery of 4,000 online courses for more efficient international expansion of training management.
SHARING KNOWLEDGE

Among the objectives of the General Corporate Management is the enhancement of intranet functionalities as an efficient tool to communicate, transmit knowledge of and disseminate corporate culture.

- A new intranet model that ensures a channel for regulated information flow (descending communication), presentation of suggestions, queries, complaints and claims to the Management (ascending communication) and facilitates knowledge transmission by developing communities (forums) where questions can be asked or experiences can be posted freely (cross-sectional communication).
- **Tecno**, the OHL Group’s technological magazine, which includes technical articles with information on the most emblematic projects carried out by the Group, as well as technological advances and developments and the sustainability criteria that OHL applies in its projects. Special mention should be made of the monograph dedicated to R&D&i that highlights the importance of this factor for OHL, which affects the entire Group as it is a basic pillar of Group strategy.
- **Experience Database** (EDB), accessible through the intranet, which compiles information and documents pertaining to the construction processes of the Group’s companies and places them at the disposal of its employees. This database is essential for the professional performance of the employees. In 2013, the EDB included data from 850 important projects, 396 descriptive records, 355 construction specifications, 1,230 photos, 51 videos, 113 articles, 85 texts on standards and 242 construction procedures and technical notes.
- Implementation of the TICs in the OHL Group’s business processes as one of the main pillars to establish organized growth and development. The incorporation of the management system in each new company is key for all the employees to be able to access the operational procedures and corporate culture.

CORPORATE VOLUNTEERING

Launch of 14 volunteering actions in Spain (exceeding the initial objective of 10 actions).

Launch of the OHL Volunteers web and newsletter.

- Participation of 6 directors in the Sponsoring Talent corporate volunteering program of the Príncipe de Gerona Foundation.
- Creation of the Mayakoba-OHL Developments group of volunteers.
- Creation of a video bank about corporate volunteering activities.
- Completion of the application of the OHL Concessions CSR Framework Plan and its volunteering programs.

Further information:
- Sustainability Report 2013 - Chapter A4
- OHL Group Harassment Protocol
- Global Training Plan 2013
- GRI indicators
Environment

The OHL Group understands and espouses the need to become involved in more efficient management of existing resources to achieve a positive business management model for sustainable and efficient development as regards competitiveness and excellence. Environment management and protection of nature are key aspects of the Group’s CSR policy and are carried out through the specific measures included in the Environmental and Energy Master Plan 2011-2015.

THE MOST SIGNIFICANT EVENTS OF 2013

The OHL Group revised its Occupational Risk Prevention, Environmental and Quality Statement and approved the new Commitment to Environmental Sustainability, which sets forth the details of the specific directives concerning biodiversity, water awareness, climate change and energy efficiency. These commitments were taken on by each of the operational divisions in their Occupational Risk Prevention, Environmental and Quality policies, revised in 2013.

The OHL Group has kept its commitments to sustainable construction and environmental management by compliance with environmental standards such as LEED, BREEAM, ISO 14001, ISO 50001 and EMAS, as well as others recognized by sectors and locally.

An example that can be highlighted is the Sustainable Offices project, aimed at the selection of buildings for its main offices throughout the world according to sustainability criteria (including LEED or BREEAM certifications), such as Torre Espacio, the Group’s headquarters in Madrid and the first office building in Spain to receive the BREEAM Excellent Use certification; and the Deloitte building and OHL main office in Santiago de Chile since 2013.

Work on the analysis of environmental hazards and opportunities continued throughout 2013. The hazards and opportunities associated with climate change were revised and a new analysis was carried out with regard to water footprints.

With regard to communication of environmental performance in 2013, the Group participated in the CDP initiatives (Investor, Supply Chain and Water Programs), and showed its support at events sponsored by CDP and held in Spain, Turkey, Poland, Chile, Colombia, Mexico and Peru.

Regarding low-carbon economy, the OHL Group’s calculation of GEI emissions was verified in 2013 according to ISAE 3000 and progress was made in projects to improve energy efficiency and reduce its carbon footprint.

GEI emissions of the OHL Group (scopes 1 and 2) increased slightly (2.9%, representing 8,822 tCO₂ eq more than in 2013) due to higher consumption of electricity in OHL Construction (Kuwait, Saudi Arabia and Poland), justified by the increase of activity. Scope 3 emissions also increased 3% and the increase in international travel was compensated by an increase in local purchase of materials (lower transportation emissions).
The OHL Group compensated a total of 1,588.6 tons of CO₂ in 2013, through the Voluntary Carbon Market (VCM). The compensation projects were reforestation and prevented deforestation and located in developing countries (Mexico and Peru), fulfilling three objectives: slowing climate change, protecting biodiversity and contributing to the struggle against local community poverty.

We should highlight the publication in November 2013 of the results of the Carbon Disclosure Project (CDP) Iberia 125 Climate Change Report 2013. OHL’s score in this report was high (90B in 2013, of a maximum of 100) from the beginning of the assessment. On two occasions, in 2011 and 2012, OHL was part of the Climate Disclosure Leadership Index (CDLI), which demonstrates its level of commitment with the objectives of this organization.

Finally, last year OHL signed an agreement to collaborate with the Carbon Disclosure Project (CDP) to advance in its commitment to promote a low-carbon economy, sharing good practices and innovative ideas with sector experts and using CDP technical support to improve its own performance in the fight against climate change.

### Key OHL Group Environmental Indicators

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<tr>
<th></th>
<th>2013</th>
<th>2012</th>
<th>2011</th>
</tr>
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<tbody>
<tr>
<td>Direct energy consumption (GJ)</td>
<td>3,515,625</td>
<td>3,563,488</td>
<td>4,236,729</td>
</tr>
<tr>
<td>Indirect energy consumption (GJ)</td>
<td>676,675</td>
<td>536,650</td>
<td>913,998</td>
</tr>
<tr>
<td>Self-generated and consumed solar energy (GJ)</td>
<td>2,781</td>
<td>2,308</td>
<td>555</td>
</tr>
<tr>
<td>Water consumption (m³)</td>
<td>3,804,458</td>
<td>2,887,829</td>
<td>10,550,775</td>
</tr>
<tr>
<td>Waste management (t)</td>
<td>21,469,212</td>
<td>6,731,284</td>
<td>3,843,117</td>
</tr>
<tr>
<td>Direct CO₂ emissions (t CO₂ eq) Scope 1</td>
<td>249,367</td>
<td>251,757</td>
<td>342,938</td>
</tr>
<tr>
<td>Indirect CO₂ emissions (t CO₂ eq) Scope 2</td>
<td>62,250</td>
<td>51,038</td>
<td>73,648</td>
</tr>
<tr>
<td>Indirect CO₂ emissions (t CO₂ eq) Scope 3</td>
<td>30,725</td>
<td>29,799</td>
<td>22,503</td>
</tr>
</tbody>
</table>

### Other Significant Progress Made Through the Year

- Reduction in energy consumption in the central offices in Spain by 11.2% compared to 2012 (2013): 0.309 GJ/m²; 2012: 0.348 GJ/ m² and 14.6% since 2011 (2011: 0.362 GJ/ m²).
- OHL Concessions maintains its solar energy production at over 640,000 kWh.
- The Directorate of Organization and General Services prepared a catalog of 737 products, of which 41.4% were classified as environmentally-friendly. A total of 101,526 products were purchased, of which 61,323 were environmental (60.4% of the purchases made).
- A total of 13 environment-related courses were given, attended by 19,330 students, for a total of 4,162 hours. In addition, 31 technicians were trained in LEED and 149 in Project Management.
Innovation and excellence

OHL continues its commitment to innovation and excellence as key aspects to increase productivity and efficiency in a complex context. Thus, R&D&i and quality management are tools that allow the Group to advance along a path of continuous improvement and achieve excellent results year after year.

THE MOST SIGNIFICANT EVENTS OF 2013

In 2013, the OHL Group invested €9.2 million in R&D&i, partially co-funded by public subsidies. It came to collaboration agreements with 29 universities and research centers in 10 countries to carry out more than 30 R&D&i projects.

### OHL Group Investment in R&D&i

<table>
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<tr>
<th></th>
<th>2013</th>
<th>2012</th>
<th>2011</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total (millions of €)</td>
<td>9.2</td>
<td>5.1</td>
<td>7.6</td>
</tr>
<tr>
<td>% International investment</td>
<td>42%</td>
<td>20%</td>
<td>13%</td>
</tr>
</tbody>
</table>

The overall lines of the Group’s R&D&i policy are found in the R&D&i Master Plan 2010-2015. This strategic document prioritizes the activity into six lines of research with a high impact on the business: linear infrastructures, unique construction, maritime projects, materials, energy and information and communication technologies (ICT).

R&D&I MANAGEMENT IN THE GROUP’S DIVISIONS

For OHL Construction the year 2013 represented the consolidation of the strategy to boost R&D&i initiated the previous year with actions such as the approval of new innovation procedures, the definition of OHL Construction R&D&i strategic lines and setting up the LIDERA! program to promote internal innovation.

Regarding OHL Concessions, 2013 saw the consolidation of the European FOTsis project, led by this division and an expansion of international project portfolios with two new initiatives, Smartsit and P4iTS. OHL Concessions also participated in meetings of the Spanish ENERtic technological platform and the European IR2B platform.

On the other hand, OHL Industrial, which specializes in the construction of turnkey industrial plants, obtained excellent R&D&i achievements that materialized in the thermo-solar plants of Puerto Errado 2 (Murcia) and Arenales, in Morón de la Frontera (Seville) and in the biomass plant in San Juan del Puerto in Huelva.

In 2013, the OHL Group also carried out important initiatives to promote the culture of innovation, the most prominent of which are the Foro de Ideas Innovadoras y Premio a la Idea + Innovadora (Forum for Innovative Ideas and Award to the most Innovative Idea), the Radar Tecnológico (Technological Radar) and the R&D&i Gazette. The launch of this publication resulted from the strategy marked by the OHL R&D&i Committee and was a requirement of the R&D&i Management System implemented and certified by the UNE 166002 standard.
Regarding quality management, the Group currently has 46 ISO 9001 certifications (62% of business certified), nine of which were obtained in 2013 in several countries with scopes that cover the greater part of the activities performed. More than 500 km of roadways operated (69% of total) have a certified system of quality management.

In the process of obtaining certificates and maintenance of its management systems in 2013, OHL successfully underwent more than 67 days of audits and external certification processes and carried out more than 115 internal audits.

In 2013, the OHL Group obtained the first satisfactory results in the certification process of the integrated multisite and tri-standard management system, comprising the quality management (ISO 9001), environmental (ISO 14001) and occupational health and safety (OHSAS 18001) systems for all countries where OHL is present. The effort made in the OHL Industrial division should be highlighted, since it was a pioneer in obtaining the multisite and tri-standard certificate in 2013. At the start of 2014, OHL Construction successfully passed the tri-standard norm in the Latin America area, which comprises Chile, Peru, Argentina, Uruguay, Ecuador, Colombia, Venezuela and Brazil, while also obtaining this certificate in Canada and Australia. It is in the implementation stage in OHL Concessions in Mexico and Peru.

On the other hand, the Group is currently applying quality and environmental principles of the Project Management methodology to emblematic projects of the Construction division, with a budget of nearly €3,900 million. These principals involve more thorough project planning than that required by ISO 9001, intensive document control and rigorous communication with customers.

### Other Significant Progress Made Through the Year

- Publication of a special R&D&i monograph in the Tecno.
- Presentation of the corporate Innovation and Technology video, prepared with the objective to show OHL’s capacity and experience in R&D&i.
- Reception of more than 30 requests for information by the Technological Surveillance Service or technological radar from OHL Construction, OHL Concessions and OHL Industrial.
- Collaboration with 29 organizations from ten European countries, among the most prominent of which are the Technological University of Delft (TU Delft) in the Netherlands; the Lausana Federal Polytechnic School in Switzerland and the Center for Study and Experimentation in Public Works (CEDEX) and the Polytechnic University of Madrid, in Spain.
- Reinforcement of the qualification of OHL Construction technicians in Spain through 1,860 hours of training in LEED and 4,324 hours of training in Project Management.
- Recognition of the USGBC with the LEED certificate in the gold category for the Cox Neuroscience and Health Annex projects (Gold LEED) and the South Miami Hospital Clinical Expansion (Gold LEED), performed by the OHL USA affiliate Arellano Construction.
- Passing 19 external audits in Mayakoba (OHL Developments) to obtain the Tourist and Environmental Quality certificate awarded by Mexico’s Ministry of the Environment through the Procuraduria Federal de Protección al Ambiente (Profepa).

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### OHL, Among the Highest R&D Spenders

- The OHL Group appears on the ranking of the top 1,000 companies in Europe investing the most resources in R&D according to the data of the 2013 edition of the EU Industrial R&D Investment Scoreboard, which is published annually by the European Commission.
- According to the 2013 report, OHL ranks thirteenth in ranking of European construction companies (R&D Ranking of the top 1000 EU companies by industrial sector), and sixteenth among Spanish companies from all sectors (R&D Ranking of the top 1000 EU companies).
- It is also worth mentioning that OHL, together with 15 other Spanish companies are on the worldwide listing of the World’s top 2000 companies in R&D investment.
Awards and distinctions 2013

ENTREPRENEURIAL AND BUSINESS STRATEGY

- Metro Ligero Oeste award to the Best European light rail operator of the year - Award given to OHL Concessions in the European Rail Congress, where the Annual Rail Awards are given for the best European practices and infrastructure in the world of railroads.
- The Spain-USA Chamber of Commerce awards Juan-Miguel Villar Mir, President of the OHL Group with the Business Leader of the Year Award, for significant contribution to the growth of Spain and the US and the improvement of business relationships between the two countries.
- The President of OHL, Juan-Miguel Villar Mir, was awarded the Tiepolo Award 2013 by the Chambers of Commerce of Madrid and Italy for Spain for the company’s trajectory and perseverance during the current economic crisis in a sector as badly affected as that of construction.

EMPLOYMENT AND CONTRIBUTION TO DEVELOPMENT

- Incorpora Award. Second prize in the category of Great Company to Sacova, granted by the La Caixa Foundation for the number of hired disadvantaged individuals compared to the total staff, the profile of such integrated employees and the average duration of the contracts.
- Incorpora Award in the category of Medium-Sized Company to Ingesan, granted by the La Caixa Foundation for its contribution to generating an employment program for persons with disabilities or at risk of social exclusion.
- The OHL Group received the Integra Award, granted by the Integra Foundation, for its commitment to employment integration of persons at risk of social exclusion.

OCCUPATIONAL HEALTH AND SAFETY

- The OHL Group’s OHL Construction division has been acclaimed for its commitment to occupational hazard prevention during the construction work on the twin tunnel in Gdansk and the Bialystok soccer stadium in Poland. This recognition came in the form of various awards conferred by the Polish Labor Inspection Authority and the Fire Marshal’s Bureau of the Gdansk City Fire Department.
The awards received mean a recognition of the course of action of the OHL Group according to ethical, economic, social and environmental criterion

ENGINEERING, INNOVATION AND SUSTAINABILITY

- Award for The 2013 Global Best Project to the AirportLink Metrorail project, granted by Engineering News Record (ENR) in recognition of the excellence in design and construction of the rail link between the Miami subway system and the Miami International Airport.
- The Punta Langosteira Outer Port, constructed jointly with OHL, was granted the San Telmo Award 2013 by the Civil Engineering College of Galicia for the best civil engineering work in Galicia. The panel emphasized the social function of the project, its integration in the surrounding environment and its economic significance.
- Torre Espacio, Spain’s first office building to secure the BREEAM® ES In Use sustainability certificate, rated “Excellent” in the section that assesses aspects of the building’s construction and facilities. BREEAM®ES (Building Research Establishment Environmental Assessment Methodology) is the most technically advanced method for the evaluation and certification of construction sustainability in the world.
- The OHL Group has been distinguished at the seventh edition of the Potencia Awards for Public Work Machinery and Civil Engineering 2013 (Premios Potencia de Maquinaria de OP e Ingeniería Civil 2013), held by the Spanish publication “Potencia” and Spanish publishing group TPI, with the first award in the category of Urban Construction, in recognition of its application of innovative, effective and low-environmental impact solutions in the “Link between Gdansk Airport and the Port of Gdansk – Route Slowackiego IV” project in Poland.

ENVIRONMENT

- Certification in Environmental Quality Tourism to Mayakoba, granted by the Procuraduría Federal de Protección al Ambiente (PROFEPA), recognizing the positive impact that tourism could have on the environment.
- AAA 5 Diamond Certification to the Fairmont and Rosewood hotels at Mayakoba.
- S emblem to Mayakoba, awarded by SECTUR, for sustainability standards.
- Plaque of recognition from the Rainforest Alliance Verified to Mayakoba, for the verification of global sustainable tourism criteria.
- The Camaleón Mayakoba Golf Club obtained the Audubon International certification for environmental and natural resources sustainability.

SOCIAL ACTION

- Metro Ligero Oeste was recognized in the II Awards for the Promotion of Public Transportation and Sustainable Mobility, granted by the Regional Transportation Consortium of Madrid, for its CSR education project on Sustainable Mobility, based on three lines of work: encouragement of sustainable transportation, road and environmental education and integration of collectives at risk of social exclusion.
OHL 2013 HIGHLIGHTS

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